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On behalf of Sussex Council, it is my pleasure to present the 2021 Annual Report for the Town of Sussex.

In 2021 your Council continued to work towards achieving the Town's strategic vision developed with the assistance of the greater regional community while actively addressing our response and ever-changing needs related to the Covid-19 pandemic. In addition, and, as we transition to the endemic, and as we prepare for our changes identified in local governance reform, the Town of Sussex is proud of its rural setting and natural environment, its inclusive quality of life and its location as the business centre for the greater Sussex Region. Our Town remains the hub for industrial service, connects residents while servicing a broad marketplace both near and far. Our Town will be positioned well following local governance reform anticipated in 2022. This 2021 Annual Report provides key information on the Town's activities, alterations to the Town's programing to address our pandemic response, as well as our accomplishments and development in 2021.

This past year many of our projects and community initiatives remain aligned with our strategic studies that focused on the pillars of strength of our greater regional economic recovery strategy developed at the grassroots level. Our community is growing and with the number of residential construction and development of multi-residential housing units we continue our strong growth. We are finalizing our flood mitigation strategy to identify a sustainable path forward that will see a vibrant Sussex well beyond 2100. We are proud of our community's efforts to adjust to the new normal and the changes necessary to address the protection of the health of our community and the health of each resident of Sussex. We remain proud of our collective contributions to the strategic initiatives in our Region and while much work remains to be completed, we believe the Town's role has provided the foundation for continued success both in our Town and our surrounding areas.

In addition, Sussex has continued its long-standing vision of capital planning and improvements in the critical infrastructure servicing our growing community. Our community remains committed to improving, upgrading, and revitalizing the useful life of our critical infrastructure in 2021, and beyond. As we approach December 2022 and our legislated changes to transition to Entity #44 we are confident that a solid, multi year foundation has been established for the new Council who will begin their stewardship of our new Town using our guiding principles that began on June 2nd, 1904 when our Town was original incorporated and has set a path to success for our future.

The Town continues to improve processes and practices that deliver efficient and effective services to each resident while continuing to maintain our infrastructure adding to the health and well-being of our community. In 2021 the Town has seen substantial growth in residential construction with the continued trend of forming a solid framework of growth for our future direction following the implementation of local governance reform scheduled for January 01, 2023. Sussex Council remains committed to actively working on the implementation strategy of our community and corporate plans to reduce the effects of Sussex's greenhouse gas emissions and to collaboratively transition to our new Entity #44.

Our Town Administration continues to offer community engagement, civic pride and our continued goal to deliver the community's priorities and future services to Sussex residents and we remain committed to offering

an effective delivery of service into a bright future our Town has to offer and our success is a hallmark of all residents building a better Sussex. I would also like to express appreciation and gratitude to the Sussex administrative team as well as to each resident of Sussex during this difficult year. It has been a pleasure to serve and to work for our community to achieve the objectives of the Town of Sussex and our goal to continue to deliver exemplary services, all in a responsible and safe manner.

Yours sincerely, Marc Thorne Mayor

FOREWARD

This annual report is prepared pursuant to Section 105 of the Local Governance Act, and Regulation 2018-54.

This report contains general information about Sussex such as its population; tax base; tax rate and user charges, as well as more detailed information regarding Town Council, the provision of grants, and the types and cost of the services provided. The 2021 Audited Financial Statements are appended as Appendix I.

COMMUNITY PROFILE

Sussex is situated in Kings County and has a population of 4,282.

The Town Hall is located at 524 Main Street and accommodates Town Administration offices, the Council Chambers and Committee Room.

The Town Office is administered by a Chief Administrative Officer, Town Clerk, Town Treasurer, Director of Public Works and Administrative staff.

Other municipal services include the Fire Hall, located at 22 Maple Avenue which accommodates the Fire Department and the Town's Emergency Operations Control Centre; the 8th Hussars Sports Centre, located at 8 Leonard Drive, which accommodates the Community Services Department; the Library at 46 Magnolia Avenue and the Works Centre located at 107 Leonard Drive which accommodates the Works Department and its equipment.

The Town employs 32 full-time staff, of which 17 are unionized employees.

SUSSEX TOWN COUNCIL

The Town of Sussex is governed by a Mayor and seven (7) Councillors who meet monthly through various Committees of Council. Municipal elections are held every four (4) years in May. However, due to the 2022 Local Governance Reform, the next scheduled Municipal Election is in November 2022.

The following table identifies the members of Council and their Committees.

	Protective Services Committee	Works Committee	Community Services Committee	Economic Development and Long Range Planning Committee	Administration	Committee of the Whole
Mayor						
Marc Thorne						
Deputy Mayor Tim Wilson						
Councillor Eric Nelson						
Councillor						
Jane Boyle						
Councillor						
Graham Milner						
Councillor						
Danny Holder						
Councillor						
Fred Brenan						



MEETINGS

Committee of Council Meetings

The business of the Town of Sussex is extensive and varied, often dealing with many complicated and time consuming issues. In order to organize this business into manageable components, the Town of Sussex operates under a Committee Structure.

Each Town Committee oversees one or more municipal departments, and it is through these meetings that staff report to Council.

The Committee reviews the suggestions of the various department(s) and recommendations are made to Council on an appropriate course of action relative to the topic discussed. In addition, correspondence from the public is reviewed and discussed at this time.

Public attendance and participation is encouraged at Committee Meetings since they allow for less formal discussion and questions.

Council Meetings

Council meetings are held in Council Chambers in the Town Hall located at 524 Main Street in Sussex. All regular and special meetings of Council and all meetings of Committees of Council are open to the public. The regular Council meetings are held on the third Monday of each month. In the event that the third Monday falls on a holiday, the meeting is held the following Tuesday.

Once the minutes of Council meetings have been approved, they are available for examination by the public at the office of the Clerk during normal office hours and are posted on the Town's website at www.sussex.ca.

The following table outlines the date of Council meetings, attendance and means of participation.

Regular Council Meeting Dates & Attendance

	PRESENT ELECTRONIC MEANS ABSENT		Mayor Marc Thorne	Deputy Mayor Tim Wilson	Councillor Eric Nelson	Councillor Jane Boyle	Councillor Graham Milner	Councillor Danny Holder	Councillor Graham Milner	Councillor Deborah Armitage
	DATE	MEETING								
	/ 18, 2021	Regular								
	ry 17, 2021	Regular								
	17, 2021	Special								
March	22, 2021	Regular								
April 19	9, 2021	Special								
April 19	9, 2021	Regular								
April 28	3, 2021	Special								
May 17	, 2021	Regular								
June 7,	2021	Special								
June 21	., 2021	Regular								
July 15,	2021	Special								
July 19,	2021	Regular								
August	16, 2021	Special								
August	16, 2021	Regular								
August	23, 2021	Special								
Septem	ber 20, 2021	Regular								
Septem	ber 28, 2021	Special								
Octobe	r 7, 2021	Special								
Octobe	r 25, 2021	Regular								
Novem	ber 22, 2021	Special								
Novem	ber 22, 2021	Regular								
Decem	ber 20, 2021	Regular								

Special Council Meeting Dates & Attendance

In 2021, ten (10) special meetings were held for the following purposes:

March 17, 2021	Public Presentation of Zoning By-law Amendment 1350- 10-38
April 19, 2021	Hearing of Objections Zoning By-law Amendment 1350- 10-38
April 28, 2021	Salary Ranges and Director of Finance
June 7, 2021	Swearing in of new Council
July 15, 2021	Public Presentation By-law #704-20-01 and Zoning By-law Amendment, By-law #1350-10-39
August 16, 2021	Hearing of Objections By-law #704-20-01 and Zoning By-law Amendment, By-law #1350-10-39
August 23, 2021	Enactment of Municipal Plan By-law Amendment, By-law #704-20-01 and Zoning By-law Amendment, By-law #1350-10-39
September 28, 2021	Project 212891.00 – 2021 Town of Sussex Asphalt Improvements
October 7, 2021	Contract No. 212890.00 -Sussex Infrastructure Improvements 2021
November 22, 2021	Hearing of Objections for proposed Zoning By-law, By-law #1350-21

In 2021, there were 12 closed Committee of Council meetings held on the following dates:

January 15, 2021 Administration
March 15, 2021 Administration
May 13, 2021 Administration
July 15, 2021 Administration
September 16, 2021 Administration
November 18, 2021 Administration

February 11, 2021 Administration April 15, 2021 Administration June 17, 2021 Administration August 12, 2021 Administration October 21, 2021 Administration December 16, 2021 Administration

REMUNERATION OF COUNCIL

Section 49 of the Local Governance Act states that local governments can provide a salary and allowance to Mayors and Councillors. Salaries and expenses for travelling on local government business outside of the Town of Sussex is authorized in By-law #204-21 – Council Members Remuneration and Expense By-law.

The following table details the compensation and travel expenses of Council for 2021.

	COMPENSATION	TRAVEL EXPENSE
Deputy Mayor Tim Wilson	\$10,358.65	-
Councillor Bridget Ryan (Jan-June)	\$3,750.88	-
Councillor Eric Nelson	\$9,647.00	-
Councillor Jane Boyle	\$9,647.00	-
Councillor Deborah Armitage	\$8,780.85	\$13.94
Councillor Graham Milner	\$9,647.00	-
Councillor Danny Holder	\$6,331.70	-
Councillor Fred Brenan	\$6,268.45	-
Mayor Marc Thorne	\$18,577.46	\$48.38

PROPERTY TAX RATE AND USER CHARGES

The tax base for the Town of Sussex in 2021 was \$418,199,298 and the residential property tax rate was \$1.2889 per \$100.00 of assessment. Additionally, the Town provides water and wastewater disposal services on a user fee basis. The residential user fee for a single dwelling in 2021 was \$430.00 annually which breaks down as \$188 water and \$242 sewer charges.

GRANTS FOR SOCIAL OR ENVIROMENTAL PURPOSES

One of the purposes of a local government as stated in the Local Governance Act is to foster the economic, social and environmental well-being of its community. The work of community organizations assists the Town in achieving this purpose. In this report, grants of \$500 or greater are identified. If more detailed information is required, please contact the Town Hall. In 2021, the Town of Sussex provided grants to:

Sussex Tennis Association: \$4,000;

Sussex Skating Club: \$1,000;

Friends of Fundy Rising Tides & Tunes Festival: \$1,000; and

Fundy Civic Centre: \$ 105,103.

ECONOMIC DEVELOPMENT ACTIVITIES AND GRANTS

Sussex & Area Primary Care Doctor Recruitment: \$3,000.

SERVICES

Local government budgets and services are established in accordance with a standardized classification system. In 2021, the Council adopted a General Fund Operating Budget of \$7,381,655. Actual revenue of \$8,927,800 and expenditures of \$8,923,932 resulted in a surplus of \$3,868.

The Town also has a Utility Fund Operating Budget for water and wastewater services. The approved 2021 Utility Fund Budget was \$1,720,500. Actual revenue of \$1,941,543 and expenditures of \$1,929,127 resulted in a surplus for the year of \$12,416.

GENERAL SERVICES

General Government Services Total expenditures: \$739,264

General Government Services consist of expenditures relating to administering the Town including Town Council, General Administration, Town Hall, Advertising, Audit and Legal.

Protective Services

Total expenditures: \$2,482,951

Protective Services include expenditures for Policing Services, Fire Services, Emergency Measures, Building Inspection, and Animal Control.

<u>Transportation Services</u>

Total expenditures: \$2,038,525

Transportation Services include expenditures relating to Public Works including roads and streets, street lighting, railway crossing signals and building maintenance.

Environmental Health Services

Total expenditures: \$425,355

Environmental Health Services include expenditures for solid waste collection and disposal services.

Environmental Development Services

Total Expenditures: \$336,535

Environmental Development Services include expenditures relating to general land assembly, beautification, community development, housing, tree removal and planting, industrial park and commission, tourism and interpretive center, web site program, Christmas lighting, and business development.

Recreation and Cultural Services

Total expenditures: \$1,262,383

Recreation and Cultural Services are comprised of expenditures relating to the 8th Hussars Sports Centre, parks & playgrounds, Golden Jubilee Hall, heritage, museum & art gallery, regional Library, as well as any community service and walking trails.

Fiscal Services

Total expenditures: \$1,638,863

This category includes interest on short and long-term loans, principal repayment of long-term debt, the funding of prior year deficits, transfers to reserve funds for future expenditures and capital expenditures.

GENERAL FUND DEBT

PURPOSE	YEAR	AMOUNT BORROWED	TERM
Fundy Civic Centre	2011	\$ 988,000	10 years
Transportation & Recreation and Cultural Services	2013	\$ 402,000	10 years
Protective Services (Fire – Quint)	2013	\$ 720,000	10 years
Recreation and Cultural Services	2018	\$ 121,000	10 years
Transportation Services	2019	\$ 361,000	10 years
Transportation Services	2020	\$ 980,000	10 years

WATER AND WASTEWATER UTILITY

The office of the water and wastewater department is located at the Town Office, 524 Main Street. The Town provides water and wastewater services to 3,257 equivalent users.

Water Supply

Total expenditures: \$559,398

Expenditures include costs of administration and personnel, water treatment and transmission and distribution.

Sewage Collection & Disposal

Total expenditures: \$748,185

Expenditures include costs of administration and personnel and system operation and maintenance.

Fiscal Services

Total expenditures: \$621,544

Expenditures for Fiscal Services includes interest on short and long-term loans, principal repayment of long-term debt, the funding of prior year deficits and transfers to reserve funds for future expenses.

UTILITY FUND DEBT

PURPOSE	YEAR	AMOUNT BORROWED	TERM
Water & Sewer Line Upgrades	2011	\$ 112,000	10 years
Water & Sewer Line Upgrades	2014	\$ 50,000	10 years
Lagoon Upgrades	2017	\$ 106,000	10 years
Water & Sewer Line Upgrades	2020	\$37,000	10 years

Appendix I

2021 Audited Financial Statements

TOWN OF SUSSEX

CONSOLIDATED FINANCIAL STATEMENTS

AUDITED

As at December 31, 2021

TOWN OF SUSSEX CONTENTS AS AT DECEMBER 31, 2021

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INDEPENDENT AUDITORS' REPORT

To His Worship The Mayor and Members of Council Town of Sussex, New Brunswick

Opinion

We have audited the accompanying consolidated financial statements of the Town of Sussex (the "Town"), which comprise the consolidated statement of financial position as at December 31, 2021 and the consolidated statements of operations, change in net assets and of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Town of Sussex, as at December 31, 2021 and the results of its consolidated operations, change in net assets and its cash flows for the year ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the financial statements section of our report. We are independent of the Town of Sussex in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the accompanying consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Town of Sussex's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting.

In preparing the consolidated financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town of Sussex's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Town of Sussex's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town of Sussex's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town of Sussex to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Sussex, New Brunswick March 21, 2022

scend

Ascend LLP
Chartered Professional Accountants

Town of Sussex Consolidated Statement of Operations

Year Ended December 31, 2021

	202 Budg			021 ctual		2020 Actual
Revenue						
Warrant of Assessment	\$ 5,3	90,171	\$	5,390,174	\$	5,418,706
Community Funding and Equalization (Unconditional Grant)	6	15,379	\$	626,385		584,038
Conditional Transfers and Grants - Provincial and Federal			\$	1,386,658		607,054
Payment in Lieu of Taxes				•		807
Sale of Services	1,8	68,633		1,960,086		1,930,792
Services Provided to Other Governments	5	02,912		494,981		474,676
Other Revenues from Own Sources		69,700		190,126		177,270
Interest				33,843		45,388
Gain on Disposal of Tangible Capital Assets				6,320		16,000
Other Transfers	2	75,000		345,251		398,442
	8,7	21,795	1	0,433,824		9,653,173
Expenditures						
General Government Services	8	97,529		768,862		624,056
Protective Services	2,2	13,518		2,379,551		2,261,509
Transportation Services	2,4	89,251		2,839,976		2,399,615
Environmental Health Services	4	50,900		425,355		422,615
Environmental Development Services	3	76,618		350,653		301,679
Recreational and Cultural Services	1,4	34,786		1,470,069		1,324,823
Adj Payment in Lieu of Taxes		56		56		-
Fiscal Services	1	12,500		215,793		227,105
Water System	6	64,863		563,161		627,945
Sewer System	. 6	04,055		796,840		852,404
Loss on Disposal of Tangible Capital Assets				17,117		6,393
	9,5	44,076	•••	9,827,433	-	9,048,144
Annual Surplus (Deficit) (Notes 20, 21, and 23)	\$ (8	322,281)	\$	606,391	\$	605,029
Contributed Tangible Capital Assets		_		19,751		-
Accumulated Surplus, Beginning of Year				3,508,849		32,903,820
			e /	24 124 001	s	33,508,849
Accumulated Surplus, End of Year	······		\$ 3	34,134,991	φ	00,000,049

Consolidated Statement of Financial Position As at December 31, 2021

		2021		2020
Financial Assets				
Cash and Cash Equivalents	\$	4,761,922	\$	4,082,766
Receivables (Note 4)		1,302,843		807,047
Investments (Notes 5 and 15)		19,295		19,250
		6,084,060		4,909,063
Liabilities				
Payables and Accruals (Note 6)		1,703,890		785,043
Deferred Revenue (Note 7)		285,650		292,410
Long Term Debt (Note 8)		1,754,000		2,183,000
	<u></u> .	3,743,540		3,260,453
NET ASSETS (DEBT)		2,340,520		1,648,610
Non-Financial Assets				
Tangible Capital Assets (Note 19)		63,103,035		61,724,740
Accumulated Amortization		(31,486,123)	,	(30,135,951)
		31,616,912		31,588,789
FCC Pool Project (Note 9)		111,000		219,000
Inventory of Supplies		50,537		52,450
Prepaid Expenses		16,022		-
•		31,794,471		31,860,239
ACCUMULATED SURPLUS	\$	34,134,991	\$	33,508,849

CONTINGENCIES - NOTE 10

Town of Sussex Consolidated Statement of Change in Net Debt

Year Ended December 31, 2021

	 2021		2020
Annual Surplus	\$ 606,391	\$	605,029
Acquisition of Tangible Capital Assets (Note 2)	(873,944)		(910,924)
Tangible Capital Assets paid with Gas Tax Funding	(607,596)		(295,073)
Tangible Capital Assets paid with National Mitigation Fund	-		(66,973)
Tangible Capital Assets paid with CWF Canada/NB Funding	-		(29,537)
Tangible Assets paid by Donations	-		(4,145)
FCC Pool Project	108,000		105,000
Amortization of Tangible Capital Assets	1,462,371		1,456,810
Loss on disposal of Tangible Capital Assets	17,117		6,393
Proceeds on disposal of Tangible Capital Assets	(6,320)		(16 <u>,000)</u>
1 Toolean on angular captain the	 706,019		850,580
Change in Inventory of Supplies	1,913		(4,024)
Change in Prepaid Expenses	(16,022)		
Change in Freque Expenses	 (14,109)		(4,024)
Increase/(Decrease) in Net Assets (Debt)	691,910		846,556
Net Assets (Debt), Beginning of Year	 1,648,610		802,054
Net Assets (Debt), End of Year	\$ 2,340,520	_\$	1,648,610

Consolidated Statement of Cash Flow

Year Ended December 31, 2021

	2021	2020
Increase (Decrease) in Cash and Cash Equivalents		
Operating Annual Surplus Amortization of Tangible Capital Assets Loss on disposal of Tangible Capital Assets	\$ 606,391 1,462,371 17,117 2,085,879	\$ 605,029 1,456,810 6,393 2,068,232
Change in Non-Cash Working Capital Receivables Prepaids Payables and Accruals Deferred Revenue	(495,796) (16,022) 918,847 (6,760) 400,269 2,486,148	811,962 (1,505,279) 4,994 (688,323) 1,379,909
Capital Acquisition of Tangible Capital Assets (Note 2) Assets paid by Gas Tax Funding Assets paid by CWF Canada/PNB Assets paid by National Mitigation Program Assets paid by Other Donations Proceeds on disposal of Tangible Capital Assets Change in Inventories of Supplies	(873,944) (607,596) - - - (6,320) 1,913 (1,485,947)	(910,924) (295,073) (29,537) (66,973) (4,145) (16,000) (4,024) (1,326,676)
Financing Proceeds of Long Term Debt Repayments of Long Term Debt Investing Change in FCC Pool Project Change in Investments	(429,000) (429,000) 108,000 (45)	1,017,000 (416,000) 601,000 105,000
Net Increase (Decrease) in Cash and Cash Equivalents Cash and Cash Equivalents (Note 2):	107,955 679,156	105,000 759,233
Beginning of Year End of Year	4,082,766 \$ 4,761,922	3,323,533 \$ 4,082,766

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

1. Purpose of the Organization

The Municipality was incorporated as a Town by the Province of New Brunswick Municipalities Act on June 2, 1904 and was approved for status as a Municipality effective November 9, 1991 by an amendment of New Brunswick Regulation 85-6 under the Municipalities Act. As a Municipality, the Municipality is exempt from income tax under section 149(1)(c) of the Canadian income Tax Act. The Municipality works in partnership, to serve our citizens in an effective, efficient, professional and financially responsible manner. The Municipality will also facilitate orderly and responsible development while working to maintain and enhance the high quality of the Community.

2. Summary of Significant Accounting Policies

The consolidated financial statements of the Town of Sussex (the "Town") are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

The Town has adopted PSA as of January 1, 2011.

The focus of PSA financial statements is on the financial position of the Town and the changes thereto. The consolidated statement of financial position includes all of the assets and liabilities of the Town.

Significant aspects of the accounting policies adopted by the Town are as follows:

Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in net debt and cash flows of the reporting entity. The reporting entity is comprised of all organizations and enterprises accountable for the administration of their affairs and resources to the Town and which are owned or controlled by the Town.

Interdepartmental and organizational transactions and balances are eliminated.

Budget

The budget figures contained in these financial statements were approved by Council on October 26, 2020 and the Minister of Local Government on October 29, 2020.

Revenue recognition

- (a) Unrestricted revenue is recorded on an accrual basis and is recognized when collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.
- (b) Other revenue is recorded when it is earned.

Use of estimates

The preparation of the consolidated financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known. Actual results may differ from those estimates. Areas requiring the greatest degree of estimation include valuation of donated assets, estimate of useful life, assessment of contingent liabilities, and allowance for doubtful accounts.

Financial instruments

The Town's financial instruments consist of cash and cash equivalents, investments, receivables, payables and accruals, funds held and long term debt. Unless otherwise noted, it is management's opinion that the Town is not exposed to significant interest risk arising from these financial instruments. The fair value of these financial instruments approximates their carrying values, unless otherwise noted.

The Town is subject to credit risk through receivables. The Town minimizes credit risk through ongoing credit management.

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

2. Summary of Significant Accounting Policies (continued)

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of three months or less.

Inventory of supplies

Inventory is valued at the lower of cost and net replacement cost with cost being determined on the first-in, first out basis.

Tangible capital assets

Effective January 1, 2011, the Town adopted the provisions of PSA section 3150 Tangible Capital Assets. Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost of the tangible capital asset is amortized on a straight line basis over the estimated useful life as follows:

Asset type	<u>Years</u>
Land improvements	5-25 years
Buildings	20-60 years
Vehicles	5-25 years
Machinery and equipment	5-25 years
Heavy equipment	10-15 years
Road surface	15-20 years
Road grade	25-40 years
Lighting and traffic lights	15 years
Water and wastewater networks	15-100 years
Dams and water structures	10-60 years
Leasehold improvements	Over term of the lease

Assets under construction are not amortized until the asset is available for productive use.

Contributed tangible capital assets

The Town records all tangible capital assets contributed by an external party at fair value on the earlier of the date received or the date of transfer of risk and responsibility. In 2021, a total of \$19,751 (2020 - \$0) was recorded as tangible capital assets.

Segmented information

The Town of Sussex is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Town's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments as follows:

GENERAL GOVERNMENT SERVICES

This department is responsible for the overall governance and financial administration of the Town. This includes Council functions, general and financial management, legal matters and compliance with legislation as well as civic relations.

TRANSPORTATION SERVICES

This department is responsible for common services, roads and streets maintenance, street lighting, traffic services, parking and other transportation related functions.

ENVIRONMENTAL HEALTH SERVICES

This department is responsible for the provision of waste collection and disposal.

ENVIRONMENTAL DEVELOPMENT SERVICES

This department is responsible for planning and zoning, community development, tourism and other municipal development and promotion services.

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

2. Summary of Significant Accounting Policies (continued)

RECREATIONAL AND CULTURAL SERVICES

This department is responsible for the maintenance and operation of recreational and cultural facilities, including the arena, parks and playgrounds and other recreational and cultural facilities.

FISCAL SERVICES

Includes debt charges, banking service charges, bad debt expense, adjustments for payment in lieu of taxes, discounts and transfers to reserve funds.

WATER AND WASTEWATER SYSTEMS

This department is responsible for the provision of water and sewer services including the maintenance and operation of the underground networks, wells, reservoirs and lagoons.

3. Post Employment Benefits

The Town recognizes its obligations under post employment plans and the related net costs. The Town's sick leave benefits do not carry forward from year to year or have long term service benefit awards. The Town has a defined contribution pension plan that during the year, the Town contributed \$127,935 (2020 - \$131,628). Employees are not eligible for any long term service awards.

4. Receivables

The receivables in the consolidated statement of financial position consist of the following:

				2021		2020
					.	77.050
General Operating Fund	- Arena Us	ers Ice Accounts	\$	73,522	\$	77,350
	- HST Reb	ate		185,372		63,914
	- Province	of NB		732,027		146,161
	- Princess	Louise Park Show Centre		-		30,656
	- Other			4,766		3,099
				995,687		321,180
Water and Sewerage Ope	rating Fund	- Water and Sewer Rates		248,019		311,670
	J	- HST Rebate		17,621		12,465
		- Canada/NB CWF		-		132,200
		- Service Charges		41,516		29,532
		•	*****	307,156		485,867
			\$	1,302,843	\$	807,047

5. Investments

The investments consist of a guaranteed investment certificate with a maturity date of January 12, 2024, bearing interest at 0.75% per annum, and a Nova Scotia Power Debenture, due February 26, 2031, with an interest rate of 11%.

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

6. Payables and Accruals

The payables and accruals include the following remittances due to the Federal or Provincial governments and agencies:

	2021		2020	
Canada Revenue Agency (Payroll Liabilities) WorkSafe NB	\$	5,196 3,533	\$	5,159 3,508
Workdale ND	\$	8,729	\$	8,667

7. Deferred Revenue

Deferred revenue consists of 2/3 of the November 1st flat rate water and sewerage billing which covers the period November 1st to April 30th of the following year.

8. Long Term Debt

New Brunswick Municipal Financing Corporation	 2021	 2020
Debentures:		
BE20 1.65%-4.25%, due 2021, MO#09-0085	\$ -	\$ 13,000
BE19 1.65%-4.25%, due 2021, MO#08-0029 and 09-0113	-	33,000
BG25 1.65%-3.40%, due 2022, MO#11-0026	111,000	219,000
Bi28 1.35%-3.25%, due 2023, MO#10-0049 and 12-0020	88,000	131,000
BJ30 1.25%-3.70%, due 2023, MO#12-0020	160,000	236,000
BK18 1.15%-3.45%, due 2024, MO#13-0019	16,000	21,000
BT21 2.10%-3.45%, due 2028, MO#17-0094	88,000	99,000
BT22 2.10%-3.45%, due 2028, MO#17-0016	77,000	87,000
BV24 2.05%-2.85%, due 2029, MO#15-0024	292,000	327,000
BX26 0.90%-2.05%, due 2030, MO#18-0053 and 19-0078	888,000	980,000
BX27 0.90%-2.05%, due 2030, MO#19-0033	 34,000	 37,000
	\$ 1,754,000	\$ 2,183,000

Approval of the Municipal Capital Borrowing Board has been obtained for the long term debt.

Principal payments required during the next five years are as follows:

2022	\$ 391,000
2023	\$ 286,000
2024	\$ 166,000
2025	\$ 160,000
2026	\$ 162,000

During the year, interest in the amount of \$46,268 (2020 - \$54,502) was paid by the Town relating to the above noted debentures.

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

9. FCC Pool Project

The Fundy Civic Center (FCC) Pool Project was constructed with funding from the Federal Government, Province of New Brunswick, Town of Sussex and local fund raising. The Town contributed \$1,500,000 to the project of which \$988,000 was borrowed from the Municipal Finance Corporation. At that time, the Municipal Finance Corporation allowed debentures to be issued for assets not owned by the Municipality prior to the adoption of PSAB guidelines. Therefore, the Town has included the amount of the debenture outstanding on the balance sheet as a non-financial asset with the intention of reducing the balance outstanding each year by an amount equal to the annual principal payment on the debenture.

10. Contingencies

In the normal course of operations, the Town becomes involved in various claims and legal proceedings. While the final outcome with respect to claims and legal proceedings pending at December 31, 2021 cannot be predicted with certainty, it is the opinion of management and Council that resolution of these matters will not have a material adverse effect as the Town maintains insurance coverage in amounts considered appropriate.

11. Short-Term Borrowings Compliance

Interim borrowing for capital

The Town where possible interim finances capital projects through interfund deposits. The Town policy has been to combine all monies into one bank account. A motion of Council dated June 21, 2021, set the interfund debt at 0.85% effective July 1, 2021.

The Town has remaining outstanding ministerial authority for short term borrowings as follows:

Water and Sewer Capital Fund M.O. #15-0024	\$ 381,000
Water and Sewer Capital Fund M.O. #17-0016	\$ 359,000
Water and Sewer Capital Fund M.O. #19-0033	\$ 63,000
General Capital Fund M.O. #19-0033	\$ 240,000
General Capital Fund M.O. #19-0078	\$ 100,000
General Capital Fund M.O. #21-0026	\$ 1,015,000

Operating borrowing

As prescribed in the Local Governance Act, borrowing to finance General Fund operations is limited to 4% of the Municipalities operating budget. Borrowing to finance Utility Fund operations is limited to 50% of the operating budget for the year. In 2021, the Town has complied with the restrictions of both the General Fund and the Utility Fund Operations.

Interfund borrowing

The Municipal Financial Reporting Manual requires that short term interfund borrowings be repaid in the next year unless the borrowing is for a capital project. The amounts payable between funds are in compliance with the requirements.

12. Water Cost Transfer

The Municipalities water cost transfer for fire protection is within the maximum allowable by Regulation 81-195 under the Local Governance Act based upon the applicable percentage of water system expenditures for the population.

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

13. Pandemic

In March 2020, a world-wide pandemic was announced and both Federal and Provincial governments have implemented emergency measures that will negatively impact the national and global economy for an undetermined period. The effect of the pandemic and emergency measures cannot be quantified. No additional allowances or accruals have been recognized in these financial statements other than the government assistance disclosed. The pandemic has affected the Town both operationally and financially. It has had an effect on the morale and stress level of municipal staff and the Town has had to re-evaluate operational policies and procedures. The loss of revenue from the cancellation of recreation and community events and the temporary shut down of the Town recreational facilities has been offset by cost control and financial assistance from senior levels of government.

14. Local Governance Reform

In December 2021, the Province of New Brunswick passed *Bill 82, An Act Respecting Local Governance Reform*, reducing the number of local governments within the Province. The Town of Sussex will form part of a new municipality, currently called Entity 44, on January 1, 2023.

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

15. Trust Funds

The O'Connell trust is a restricted fund, the balance and income from which is stipulated to be spent on events for the children of the Town.

TOWN OF SUSSEX O'CONNELL TRUST As at December 31, 2021

		 2021	 2020
	ASSETS		
Cash		\$ 1,309	\$ 1,026
Investments		14,295	 14,250
		\$ 15,604	\$ 15,276
	EQUITY		
Restricted Surplus			
Balance, Beginning of Year		\$ 15,276	\$ 15,263
Interest Earned		328	13
Expenditures		 -	 -
Balance, End of Year		\$ 15,604	\$ 15,276

The NB Ranger's trust is a restricted fund, the balance and income from which is stipulated to be used to maintain the monument at the 8th Hussars Sports Centre. If accumulated interest should exceed \$5,000, scholarships may be established.

TOWN OF SUSSEX NB RANGER'S TRUST As at December 31, 2021

		2021	<u></u>	2020
ASSETS				
Cash	\$	10,547	\$	10,396
Investments		5,000		5,000
	\$	15,547	\$	15,396
EQUITY				
Restricted Surplus Balance, Beginning of Year	\$	15,396	\$	14,720
Interest Earned	Ţ	651	Y	676
Expenditures		(500)		_
Balance, End of Year	\$	15,547	\$	15,396
		2021		2020
	-	2021		2020
O'Connell Trust Toronto Dominion Bank, 0.75%, maturing January 2024	\$	14,295	\$	14,250
NB Ranger's Trust Nova Scotia Power Debenture, 11%, maturing February 2031	\$	5,000	\$	5,000

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

16. Federal and Provincial Funding

Transfers received from Federal and Provincial Governments included in Operating Fund revenue:

		2021		2020
Gas Tax Fund	\$\$	607,596	\$	295,073

In 2021, grants were received from the following organizations and are included in the General Operating Fund:

		2021		2021 2		2020	
PNB DTI	\$	493,149	\$	94,109			
PNB Sport and Recreation		2,000		-			
PNB Student Seed Grant		4,571		5,477			
Regional Development Corporation	15,400			•			
PNB COVID-19	232,452			47,751			
ACOA (Economic Development Project)				20,974			
Village of Sussex Corner Master Flood Plan Study		8,108		5,781			
Economic Development Saint John (Dial A Ride) Program		19,125		25,000			
National Disaster Mitigation Fund		-		66,973			
Government of Canada Canada Day Grant		5,000		-			
Government of Canada Students Canada Summer Jobs		24,668		16,380			
	\$	804,473	\$	282,445			

17. Cash Donations Received from Individuals and Organizations

	2021		 2020	
Sussex Kiwanis Club	\$	17,500	\$ 4,145	
Sussex Regional High School		let.	225	
Fundy Agricultural Services		-	450	
Canadian Mental Health Association		-	450	
Farm Credit Canada		-	20,500	
Memorial Program		3,800	-	
Abundant Life Pentecostal Church		225	-	
Sussex DBA		-	5,000	
Sussex Rotary Club		-	 17,950	
	\$	21,525	\$ 48,720	

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

18. Water and Sewerage Operating Fund Surplus (Deficit)

The Local Governance Act requires the Water and Sewerage Fund surplus or deficit amounts to be absorbed into one or more of three operating budgets, commencing with the second following year. The balance of the surplus at the end of the year consists of:

		2021		2021 2020		2020
2021 Surplus	\$	12,416	\$	-		
2020 Surplus		5,760		5,760		
2019 Surplus		-		875		
·	\$	18,176	\$	6,635		

Town of Sussex Notes to the Consolidated Financial Statements Year Ended December 31, 2021

19. Schedule of Tangible Capital Assets

0			General Fluod	Find					Water and	Water and Sewer Find				
	Land	Land Improvements	Facililles	Engineering Structures	Machinery and Equipment	Fleet	Land	Land Improvements		Engineering Structures	Machinery and Equipment	Fleet	2021 Total	2020 Total
Cost														
Balance, beginning of year	\$ 794,321	\$ 1,713,092	\$ 6,617,198 \$	\$ 26,469,101	\$ 835,184 \$	4,106,962	\$ 15,438	٠ چ	· •	\$ 20,459,355	\$ 458,947 \$	\$ 255,143	61,724,741 \$	60,623,952
Add:											,			
Net additions during the year	166,076	•	170,039	647,039		507,405	•	•	4	1	17,053		1,507,612	1,322,651
Less:														
Disposals during the year	17,117	•	•	•	38,371	73,830	•	•	,		1	1	129,318	221,862
Balance, End of Year	943,280	1,713,092	6,787,237	27,116,140	796,813	4,540,537	15,438		1	20,459,355	476,000	255,143	63,103,035	61,724,741
Accumulated Amortization														
Balance, beginning of year	•	619,873	3,029,779	14,661,904	594,282	2,477,177	1	•		8,230,629	319,560	202,748	30,135,952	28,894,612
Add:							٠	•						
Amortization during the year	1	72,442	170,950	725,457	18,920	198,185		•		247,546	21,465	7,406	1,462,371	1,456,810
Less;														
Accumulated amortization on disposals during the yea		•	•		38,370	73,830		•		ı			112,200	215,470
Balance, End of Year		692,315	3,200,729	15,387,361	574,832	2,601,532		1		8,478,175	341,025	210,154	31,486,123	30,135,952
Net Book Value of Tangible Capital Assets	\$ 943,280	\$ 1,020,777	\$ 3,586,508	\$ 11,728,779	\$ 221,981 \$	1,939,005	\$ 15,438		s	\$ 11,981,180	\$ 134,975	\$ 44,989	31,616,912	31,588,789
Consids of:														
General Fund Assets	\$ 943,280	\$ 1,020,777	\$ 3,586,508	\$ 11,728,779	\$ 221,981 \$	\$ 1,939,005		•		1	•	,	19,440,330	19,152,843
Water and Sewer Fund Assets	•	,	,			,	15,438			11,981,180	134,975	44,989	12,176,582	12,435,946
	\$ 943,280	\$ 1,020,777	\$ 3,586,508	\$ 11,728,779	\$ 221,981 \$	\$ 1,939,005 \$ 15,438		· vs	\$	\$ 11,981,180	\$ 134,975	\$ 44,989 \$	31,616,912 \$	31,588,789

Town of Sussex

Notes to the Consolidated Financial Statements

As at December 31, 2021

20. Schedule of Segmented Disclosures

	General	Protective	Transportation	Environmental Health	Environmental Development	Recreation and Culture	Water and Sewer	2021 Consolidated	2020 Consolidated
Revenues									
Property Tax Warrant	\$ 634,534	634,534 \$ 1,714,698	\$ 1,348,081	\$ 365,481	\$ 328,177	\$ 999,203	د	\$ 5,390,174	\$ 5,418,706
Services Provided to Other Governments	•	453,463	41,518	1	•	,	t	494,981	474,676
Sale of Services, Fines and Other Fees	26,582	1	1	1	•	287,786	•	314,368	305,357
Community Funding and Equalization	72,443	195,762	153,905	41,726	37,467	114,076	í	615,379	584,038
Other Government Transfers	30,119	81,389	947,886	17,348	15,577	240,155	65,190	1,397,664	607,054
Water and Sewer User Fees	1	1	1	í	ı	ı	1,645,718	1,645,718	1,625,435
Interest	4,024	10,752	8,452	2,292	2,058	6,265	1	33,843	45,388
Other	57,377	155,049	121,898	33,048	29,675	90,351	54,299	541,697	592,519
	825,079	2,611,113	2,621,740	459,895	412,954	1,737,836	1,765,207	10,433,824	9,653,173
Expenses									
Salaries and Benefits	291,070	433,886	723,810	28,344	89,362	517,982	791,367	2,875,821	2,901,627
Goods and Services	599,458	1,619,913	1,273,563	345,278	310,036	943,969	350,756	5,442,973	4,635,204
Amortization	29,098	133,600	801,451	,	14,118	207,687	276,417	1,462,371	1,456,811
Interest		7,981	25,126	r	1	9,209	3,952	46,268	54,502
	919,626	2,195,380	2,823,950	373,622	413,516	1,678,847	1,422,492	9,827,433	9,048,144
Surplus (Deficit) for the Year	\$ (94,547) \$ 41	5,733	\$ (202,210) \$	86,273	\$ (562) \$		58,989 \$ 342,715	\$ 606,391	\$ 605,029

Town of Sussex Notes to the Consolidated Financial Statements Year Ended December 31, 2021							
21. Reconciliation of Annual Surplus							
	General Operating Fund	General Capilal Fund	Water and Sewerage Operating Fund	Water and Sewerage Capital Fund	General Operating Reserve Fund	General Capital Reserve Fund	Ser Wa
9091 dannal surritive (Addict) (PSAR)		s.		557.594 S (276.417) \$	\$ 2.881		
•		•	1	,	1	•	•
Adjustments of annual surplus (deficit) for funding requirements							
Second previous year's surplus	1,085	•	875	ı	ı	1	
Transfers between funds	•	'	1	•	•	•	
Water cost transfer	(237,000)	•	237,000	i	1		
Office wages charged to Utility Fund	224,000	,	(224,000)	•	,	•	
Transfer to Reserve Funds from General Operating Fund	6,400	1	٠	٠	,	(6,400)	
Transfer to Reserve Funds from Water and Sewer Operating Fund		•	(511,000)	•	1		
Capilal Expenditures from General Operating Fund	(1,178,441)	1,195,559		•	,	ı	
Capital from Water and Sewer Operating Fund	•	•	(17,053)	17,053	•	•	
Long term debt principal repayment	(398,000)	398,000	(31,000)	31,000	1	1	

606,391

533 \$ 19,403 \$ 554 \$ 245 \$ 328 \$

Total

Water and Water and Land Sewerage Sewerage Sewerage Public Library Ropesting Capital Reserve Purpose Capital O'Connell Ranger's Reserve Fund Fund Reserve Reserve Trust Trust

1,462,371

1,481,449

2,087,840

196 \$

533 \$ 530,403 \$ 554 \$ 245 \$ 328 \$

\$ 3,868 \$ 1,485,560 \$ 12,416 \$ 48,053 \$ 2,881 \$ 2,803 \$

511,000

(6,400)

324,470 276,417

(1,581,956) 2,779,513 (545,178) 1,185,954

Total adjustments to 2021 annual surplus (deficit) (PSAB)

Amortization expense

2021 Annual fund surplus (deficit) (funding)

17,118

511,000

Town of Sussex Notes to the Consolidated Financial Statements As at December 31, 2021

s at Develliber 31, 2021

22. Statement of Reserves											
	General Operating Reserve	General Capital Reserve	Library Capital Reserve	•	d Sewer V	Water and Sewer Water and Sewer Operating Reserve Capital Reserve	_ ,	Land for Public Purpose Reserve	2021 Total	7 ⊢	2020 Total
Assets											
Cash	\$ 340,50	\$ 340,507 \$1,081,335 \$ 28,937	5 \$ 28,93	\$ 2	63,008 \$	\$ 2,804,265	↔	78,703	78,703 \$ 4,396,755 \$ 3,839,542	\$ 3,5	339,542
Accumulated Surplus	\$ 340,50	\$ 340,507 \$1,081,335 \$ 28,937	5 \$ 28,93	7 \$	63,008	\$ 2,804,265	\$	78,703	78,703 \$ 4,396,755 \$ 3,839,542	5 \$ 3,6	339,542
		•									
Revenue											
Transfers from Water and Sewer, General Operating Funds and Other	69	. \$ (6,400) \$. \$ (0	69	1	\$ 511,000	€9	1	\$ 504,600	 &	504,600 \$ 379,600
Interest	2,881	9,203	3 245	5	533	19,403		554	32,819		44,699
Annual Surplus	\$ 2,88	2,881 \$ 2,803 \$		245 \$	533	\$ 530,403	es.	554	554 \$ 537,419 \$ 424,299	*	124,299

Reserve Funds

The General Operating Reserve Fund and the Water and Sewerage Operating Reserve Fund are in compliance with the requirement that they shall not exceed 5% of the total expenditure that was budgeted for the previous fiscal year.

Treasurer be authorized to transfer the 2021 budgeted amount from the General Capital Reserve Fund in the amount of \$6,400 to the General Operating Fund to the Utility Operating Fund to the Utility Capital Reserve Fund in the amount of \$36,000; and that the Town Treasurer be authorized to transfer the 2021 budgeted amount from the Utility Operating Fund to the Utility Capital Reserve Fund in the amount of \$36,000; and that the Town Treasurer be The current year reserve fund transfers were approved by a motion of Council on December 20, 2021 that stated "It was moved by Deputy Mayor Wilson, seconded by Councilor Brenan that the Town authorized to transfer \$475,000 from the Utility Operating Fund to the Utility Capital Reserve Fund."

I hereby certify that the above are true and exact copies of resolutions adopted at a meeting of Council on the above dates.

Tara Oleson, Clerk Tara Oleson, Clerk Town of Sussex

Marth 25, 2022 Date

MUNICIPAL SEAL

Town of Sussex

Notes to the Consolidated Financial Statements Year Ended December 31, 2021

23. Operating Budget to PSA Budget

	Operating Budget General		g Budget d Sewer ⊅	Operating Budget Water and Sewer Amortization TCA	Controlled Entitles	Other	Tran	Transfers	Total
Revenue									
Warrant of Assessment	\$ 5,390,171	171 \$	1	4	\$		69	(/)	5,390,171
Services provided to other Governments	502,912	912	,	•	•		,	,	502,912
Sale of Services	348	•	1,520,625	•	1		ı	,	1,868,633
Other Revenues from Own Sources	58		11,000	1			1	,	69,700
Community funding and equalization (Unconditional Grant)	615	615,379	•						615,379
Payment in Lieu of Taxes		1	•		•			ı	•
Other Transfers	465	465,400	41,000	•	r			(231,400)	275,000
Water Supply for Fire Protection		í	147,000	•	•		ı	(147,000)	r
Interest		Ü	•	ı	,		ı	ı	•
Surplus/deficit of second previous year	+	1,085	875	•	1		4	(1,960)	•
	7,381,655		1,720,500	1	ŧ			(380,360)	8,721,795
Expenditures		ı							
General Government Services	868,431	431	٤	29,098	•			,	897,529
Protective Services	2,226,918	918	•	133,600			4	(147,000)	2,213,518
Transportation Services	1,687,800	900	,	801,451	•		1	1	2,489,251
Environmental Health Services	450	450,900	٠					•	450,900
Environmental Development Services	362	362,500	,	14,118	•		,	ī	376,618
Recreational and Cultural Services	1,227,100	,100	•	207,686	•		į	•	1,434,786
Adjustment Payment in Lieu of Taxes		56							99
Fiscal Services	292	557,950	204,000		•		1	ı	761,950
- Long term debt repayments		,	,	•	•		į	(429,000)	(429,000)
- Interest		ŀ	ì		,		ı	(129,250)	(129,250)
 Transfer General Operating to General Capital Fund 		•	•	•	•		1	(30,000)	(30,000)
- Transfer General Operating Fund to General Reserve Fund		ı	,				,	(200)	(200)
 Transfer Water and Sewer Operating Fund to Water and Sewer Capital Fund 			•	•	ı		1	(25,000)	(25,000)
- Transfer Water and Sewer Operating Fund to Water and Sewer Reserve Fund		,	•	1	•			(36,000)	(36,000)
Water System		•	661,100	115,763	,		ı	(112,000)	664,863
Sewerage System		1	855,400	160,655	1		4	(112,000)	904,055
	7,381,655		1,720,500	1,462,371	đ		- (1	(1,020,450)	9,544,076
Surplus (Deficit)	€	÷	,	(1,462,371) \$	6		\$	640,090 \$	(822,281)

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

24. Revenue and Expenditure Support

	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
REVENUE			
WARRANT OF ASSESSMENT COMMUNITY FUNDING AND EQUILIZATION GRANT CONDITIONAL GRANT SALE OF SERVICES SERVICES PROVIDED TO OTHER GOVERNMENTS OTHER REVENUE FROM OWN SOURCES OTHER TRANSFERS PAYMENT IN LIEU OF TAXES SURPLUS FROM SECOND PREVIOUS YEAR	\$ 5,390,171 615,379 - 348,008 502,912 58,700 465,400 - 1,085 7,381,655	\$ 5,390,174 626,385 1,413,893 314,368 494,981 176,876 510,038 1,085 8,927,800	\$ 5,418,706 584,038 577,517 305,357 474,676 135,284 571,071 807 1,197 8,068,653
EXPENDITURES			
GENERAL GOVERNMENT SERVICES PROTECTIVE SERVICES TRANSPORTATION SERVICES ENVIRONMENTAL HEALTH SERVICES ENVIRONMENTAL DEVELOPMENT SERVICES RECREATION AND CULTURAL SERVICES FISCAL SERVICES ADJUSTMENT PAYMENT IN LIEU OF TAXES	868,431 2,226,918 1,687,800 450,900 362,500 1,227,100 557,950 56 7,381,655	739,264 2,482,951 2,038,525 425,355 336,535 1,262,383 1,638,863 56 8,923,932	598,577 2,406,508 1,607,906 422,615 286,477 1,114,175 1,626,268
SURPLUS FOR THE YEAR	<u> </u>	\$ 3,868	\$ 6,127

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

24. Revenue and Expenditure Support (continued)

	B	2021 UDGET	A	2021 CTUAL	 2020 CTUAL
SALE OF SERVICES					
SKATING RINK AND ARENA BALLFIELD RENTALS GOLDEN JUBILEE HALL SUSSEX MUSEUM AND GALLERY SUSSEX TOURISM AND INTERPRETIVE CENTRE RECREATIONAL PROGRAMS PARKS, FIELDS AND SPECIAL EVENTS RENTAL - COMMERCIAL	\$	298,000 1,000 6,000 8,000 1,500 5,508 5,000 23,000	\$	251,947 7,435 5,127 10,617 1,715 10,945	\$ 261,618 1,652 5,689 9,352 1,328 707 - 25,011
	\$	348,008	\$	314,368	\$ 305,357
SERVICES PROVIDED TO OTHER GOVERNMENTS					
FIRE ROADS AND STREETS	\$	453,308 49,604	\$	453,463 41,518	\$ 427,101 47,575
	\$	502,912	\$	494,981	\$ 474,676
OTHER REVENUE FROM OWN SOURCES					
LICENCES AND PERMITS RETURN ON INVESTMENTS LIBRARY SHOW CENTRE OTHER	\$	12,200 9,000 2,500 11,000 24,000 58,700	\$	37,198 18,428 - 11,901 109,349 176,876	\$ 15,222 11,574 1,187 11,901 95,400
OTHER TRANSFERS	i				
TRANSFER FROM RESERVE FUND - OPERATING RESERVE FUND - CAPITAL RESERVE FUND DONATIONS HST REBATE TRANSFER FROM UTILITY FUND	\$	50,000 6,400 - 185,000 224,000	\$	6,400 21,525 258,113 224,000	\$ 6,400 28,220 312,451 224,000
	\$	465,400	\$	510,038	\$ 571,071

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Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

24. Revenue and Expenditure Support (continued)

		2021 UDGET	<u>A</u>	2021 CTUAL		2020 CTUAL
GENERAL GOVERNMENT SERVICES						
<u>LEGISLATIVE</u>	\$	120,900	\$	106,109	_\$	86,631
<u>ADMINISTRATIVE</u>						
GENERAL ADMINISTRATION CHIEF ADMINISTRATION OFFICER BUILDING LESS: TRANSFER TO FIRE LESS: TRANSFER TO WORKS SOLICITOR		394,200 147,200 160,675 (71,475) (44,600) 8,500 594,500		302,703 145,268 153,382 (71,475) (44,600) 10,028 495,306		233,920 144,025 110,826 (68,900) (43,700) 3,813 379,984
FINANCIAL MANAGEMENT						
EXTERNAL AUDIT		12,500		12,500		12,500
<u>OTHER</u>						
CONVENTIONS AND DELEGATIONS PUBLIC LIABILITY INSURANCE OTHER ADVERTISING	\$	8,700 9,900 106,931 15,000 140,531	<u> </u>	10,253 109,000 6,096 125,349 739,264		8,244 106,778 4,440 119,462 598.577
		000,431	Ψ ————	100,204	<u> </u>	000,077

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
PROTECTIVE SERVICES			
<u>POLICE</u>			
POLICE PROTECTION-RCMP CONTRACT	\$ 1,095,343	\$ 1,095,343	\$ 1,073,912
<u>FIRE</u>			
FIRE PROTECTION	825,475	823,757 237,000	773,272 287,000
WATER COST TRANSFER	<u>147,000</u> <u>972,475</u>	1,060,757	1,060,272
EMERGENCY MEASURES	45,500	236,650	165,768
<u>OTHER</u>			
BUILDING INSPECTION	59,300	51,871	69,346
ANIMAL CONTROL	33,700 11,100	21,407 11,036	24,081 7,392
CROSSWALK GUARD OTHER	3,500	1,553	1,464
PEST CONTROL	6,000	4,334	4,273
	113,600	90,201	106,556
	\$ 2,226,918	\$ 2,482,951	\$ 2,406,508
TRANSPORTATION SERVICES			
ROAD AND STREETS	\$ 1,212,500	\$ 1,633,224	\$ 1,158,789
STREET LIGHTING	193,000	178,796	184,715
TRAFFIC SERVICES			
STREET MAINTENANCE	272,600	217,447	256,097
RAILWAY CROSSING SIGNAL	6,100	5,330	5,328
	278,700	222,777	261,425
<u>OTHER</u>			
LIABILITY INSURANCE	3,600	3,728	2,977
	\$ 1,687,800	\$ 2,038,525	\$ 1,607,906

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Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

24. Revenue and Expenditure Support (continued)	2021 BUDGET	 2021 ACTUAL	 2020 ACTUAL
ENVIRONMENTAL HEALTH SERVICES			
GARBAGE AND WASTE DISPOSAL	\$ 450,900	\$ 425,355	\$ 422,615
ENVIRONMENTAL DEVELOPMENT SERVICES			
GENERAL LAND ASSEMBLY BEAUTIFICATION AND LAND REHABILITATION COMMUNITY DEVELOPMENT DEVELOPMENT INCENTIVE TREE REMOVAL AND PLANTING INDUSTRIAL PARKS AND COMMISSIONS SUSSEX TOURISM AND INTERPRETIVE CENTRE TOURISM PUBLIC RECEPTIONS WEB SITE PROGRAM DECORATIVE LIGHTING BUSINESS CENTRE LIABILITY INSURANCE	\$ 32,200 100,900 42,400 48,000 6,000 5,300 66,400 5,400 3,000 13,500 27,900 9,800 1,700	\$ 16,366 109,574 18,743 32,771 18,227 - 59,114 2,306 - 19,877 50,288 7,508 1,761	\$ 6,020 102,350 47,572 22,497 8,999 28,568 2,533 14,554 40,439 11,571 1,374
LIABILITY INSURANCE	 \$ 362,500	\$ 336,535	\$ 286,477
RECREATIONAL AND CULTURAL SERVICES ADMINISTRATION SWIMMING POOLS 8TH HUSSARS SPORTS CENTRE PARKS AND PLAYGROUNDS GOLDEN JUBILEE HALL TENNIS BUILDING SUSSEX MUSEUM AND ART GALLERY REGIONAL LIBRARY COMMUNITY SERVICES	\$ 47,425 105,200 418,840 312,810 17,800 5,300 20,600 62,400 236,725 1,227,100	\$ 53,451 105,103 480,821 332,248 22,153 4,620 17,737 53,156 193,094 1,262,383	\$ 31,134 103,855 393,122 289,420 17,706 43,321 17,629 57,633 160,355
FISCAL SERVICES			
DEBT CHARGES - INTEREST - PRINCIPAL - DEBENTURE DISCOUNT - BANK SERVICE CHARGES TRANSFER TO RESERVE FUND TRANSFER TO GENERAL CAPITAL EXPENDITURES	\$ 93,250 418,000 10,000 6,500 200 30,000	\$ 42,315 398,000 2,989 1,195,559	\$ 47,168 360,000 7,339 3,039 - 1,208,722
	\$ 557,950	\$ 1,638,863	\$ 1,626,268

Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

24. Revenue and Expenditure Support (continued)

WATER AND SEWER

	 2021 BUDGET		2021 ACTUAL		2020 ACTUAL	
REVENUE						
SALE OF SERVICES OTHER REVENUE FROM OWN SOURCES HST REBATE SURPLUS FROM SECOND PREVIOUS YEAR CONDITIONAL GRANTS TRANSFER FROM RESERVE FUND	\$ 1,520,625 158,000 40,000 875 1,000 1,720,500	\$	1,645,718 256,571 38,379 875 - 1,941,543	\$	1,625,435 344,986 57,771 1,096 29,537 - 2,058,825	
EXPENDITURES						
WATER SUPPLY SEWERAGE COLLECTION AND DISPOSAL FISCAL SERVICES	 661,100 855,400 204,000 1,720,500		559,398 748,185 621,544 1,929,127		633,697 798,880 620,488 2,053,065	
SURPLUS FOR THE YEAR	\$ 	\$	12,416	\$	5,760	

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Notes to the Consolidated Financial Statements

Year Ended December 31, 2021

24. Revenue and Expenditure Support (continued)

SALE OF SERVICES WATER AND SEWER RATES \$ 1,209,929 \$ 1,206,785 \$ 1,198,074 VILLAGE OF SUSSEX CORNER 190,696 190,696 190,696 CONNECTION FEES 120,000 248,192 236,665 SERVICE CHARGES 120,000 248,192 236,665 OTHER REVENUE FROM OWN SOURCES INTEREST ON INVESTMENTS \$ 500 \$ 453 \$ 1.625,435 INTEREST ON ACCOUNTS 10,500 237,000 287,000 OTHER 147,000 237,000 287,000 WATER SUPPLY FOR FIRE PROTECTION 147,000 237,000 287,000 WATER SUPPLY ADMINISTRATION AND GENERAL \$ 117,200 \$ 113,379 \$ 114,717 TRANSMISSION AND DISTRIBUTION 325,500 266,590 323,876 OTHER 40,300 551,49 51,170 BILLING AND COLLECTION 118,500 114,262 115,458 OTHER 95,100 \$ 82,425 89,674 SEWER COLLECTION AND DISPOSAL 30,000 98,245 98,674		2021 BUDGET		2021 ACTUAL		2020 ACTUAL	
VILLAGE OF SUSSEX CORNER 190,696 190,696 190,696 190,696 190,696 190,696 190,696 190,696 CONNECTION FEES 455 455 2236,665 SERVICE CHARGES 120,000 248,192 236,665 236,600 237,000 <	SALE OF SERVICES						
SERVICE CHARGES	VILLAGE OF SUSSEX CORNER	\$		\$	190,696	\$	
OTHER REVENUE FROM OWN SOURCES INTEREST ON INVESTMENTS \$ 500 \$ 453 \$ 2.00 INTEREST ON ACCOUNTS 10,500 19,118 21,906 OTHER 36,080 36,080 WATER SUPPLY FOR FIRE PROTECTION 147,000 237,000 287,000 WATER SUPPLY \$ 158,000 \$ 256,571 \$ 344,986 WATER SUPPLY ADMINISTRATION AND GENERAL \$ 117,200 \$ 113,379 \$ 114,717 TRANSMISSION AND DISTRIBUTION 325,500 268,590 323,876 POWER AND PUMPING 59,600 55,149 51,170 BILLING AND COLLECTION 118,500 114,262 115,458 OTHER 40,300 8,018 28,476 SEWER COLLECTION AND DISPOSAL ADMINISTRATION AND GENERAL \$ 95,100 \$ 82,425 \$ 89,674 SEWERAGE COLLECTION SYSTEM 210,000 196,251 196,240 SEWERAGE TREATMENT AND DISPOSAL 322,200 276,146 304,439 BILLING AND COLLECTION 120,000 114,262 <t< td=""><td></td><td></td><td>120,000</td><td></td><td>248,192</td><td></td><td>236,665</td></t<>			120,000		248,192		236,665
INTEREST ON INVESTMENTS \$ 500 \$ 453 \$ - 1 INTEREST ON ACCOUNTS 10,500 19,118 21,906 OTHER		\$	1,520,625	\$	1,645,718	\$	1,625,435
NTEREST ON ACCOUNTS	OTHER REVENUE FROM OWN SOURCES						
WATER SUPPLY \$ 158,000 \$ 256,571 \$ 344,986 ADMINISTRATION AND GENERAL \$ 117,200 \$ 113,379 \$ 114,717 TRANSMISSION AND DISTRIBUTION 325,500 268,590 323,876 POWER AND PUMPING 59,600 55,149 51,170 BILLING AND COLLECTION 118,500 114,262 115,458 OTHER 40,300 8,018 28,476 OTHER 661,100 \$ 559,398 633,697 SEWER COLLECTION AND DISPOSAL 8 24,225 \$ 89,674 SEWERAGE COLLECTION SYSTEM 210,000 196,251 196,240 SEWERAGE LIFT STATION 103,800 75,194 89,373 SEWERAGE TREATMENT AND DISPOSAL 322,200 276,146 304,439 BILLING AND COLLECTION 4,300 114,262 115,458 OTHER \$ 85,400 748,185 798,880 FISCAL SERVICES \$ 4,000 3,953 7,334 DEB CHARGES 53,000 3,953 7,334 DEBT CHARGES 53,000 31,000	INTEREST ON ACCOUNTS OTHER	\$	10,500 -	\$	19,118	\$	36,080
MATER SUPPLY		\$		\$		\$	344,986
TRANSMISSION AND DISTRIBUTION 325,500 268,590 323,876 POWER AND PUMPING 59,600 55,149 51,170 BILLING AND COLLECTION 118,500 114,262 115,458 OTHER 40,300 8,018 28,476 SEWER COLLECTION AND DISPOSAL ADMINISTRATION AND GENERAL \$ 95,100 \$ 82,425 \$ 89,674 SEWERAGE COLLECTION SYSTEM 210,000 196,251 196,240 SEWERAGE LIFT STATION 103,800 75,194 89,373 SEWERAGE TREATMENT AND DISPOSAL 322,200 276,146 304,439 BILLING AND COLLECTION 120,000 114,262 115,458 OTHER 4,300 3,907 3,696 FISCAL SERVICES BAD DEBT \$ 4,000 \$ - \$ - INTEREST 20,000 3,953 7,334 DEBET CHARGES 53,000 31,000 56,000 DEBENTURE DISCOUNTS 2,000 - 278 DISCOUNTS 52,000 46,621 46,016	WATER SUPPLY			-			
SEWER COLLECTION AND DISPOSAL Sewer Collection and Disposal Sewer Collection and General Sewer Collection Sew	TRANSMISSION AND DISTRIBUTION POWER AND PUMPING BILLING AND COLLECTION	\$	325,500 59,600 118,500	\$	268,590 55,149 114,262	\$	323,876 51,170 115,458
ADMINISTRATION AND GENERAL \$ 95,100 \$ 82,425 \$ 89,674 SEWERAGE COLLECTION SYSTEM 210,000 196,251 196,240 SEWERAGE LIFT STATION 103,800 75,194 89,373 SEWERAGE TREATMENT AND DISPOSAL 322,200 276,146 304,439 BILLING AND COLLECTION 120,000 114,262 115,458 OTHER 4,300 3,907 3,696 FISCAL SERVICES BAD DEBT \$ 4,000 \$ - \$ - INTEREST 20,000 3,953 7,334 DEBT CHARGES 53,000 31,000 56,000 DEBENTURE DISCOUNTS 2,000 - 278 DISCOUNTS 52,000 46,621 46,016 BANK SERVICE CHARGE 12,000 11,917 10,931 CAPITAL EXPENDITURES FROM OPERATING FUND 25,000 17,053 113,929 TRANSFER TO RESERVE 36,000 511,000 386,000		\$	661,100	\$	559,398	\$	633,697
SEWERAGE COLLECTION SYSTEM 210,000 196,251 196,240 SEWERAGE LIFT STATION 103,800 75,194 89,373 SEWERAGE TREATMENT AND DISPOSAL 322,200 276,146 304,439 BILLING AND COLLECTION 120,000 114,262 115,458 OTHER 4,300 3,907 3,696 FISCAL SERVICES BAD DEBT \$ 4,000 \$ - \$ - INTEREST 20,000 3,953 7,334 DEBT CHARGES 53,000 31,000 56,000 DEBENTURE DISCOUNTS 2,000 - 278 DISCOUNTS 52,000 46,621 46,016 BANK SERVICE CHARGE 12,000 11,917 10,931 CAPITAL EXPENDITURES FROM OPERATING FUND 25,000 511,000 386,000 TRANSFER TO RESERVE 36,000 511,000 386,000	SEWER COLLECTION AND DISPOSAL						
FISCAL SERVICES BAD DEBT \$ 4,000 \$ - \$ - INTEREST 20,000 3,953 7,334 DEBT CHARGES 53,000 31,000 56,000 DEBENTURE DISCOUNTS 2,000 - 278 DISCOUNTS 52,000 46,621 46,016 BANK SERVICE CHARGE 12,000 11,917 10,931 CAPITAL EXPENDITURES FROM OPERATING FUND 25,000 17,053 113,929 TRANSFER TO RESERVE 36,000 511,000 386,000	SEWERAGE COLLECTION SYSTEM SEWERAGE LIFT STATION SEWERAGE TREATMENT AND DISPOSAL BILLING AND COLLECTION	\$	210,000 103,800 322,200 120,000	\$	196,251 75,194 276,146 114,262	\$	196,240 89,373 304,439 115,458
BAD DEBT \$ 4,000 \$ - \$ - INTEREST 20,000 3,953 7,334 DEBT CHARGES 53,000 31,000 56,000 DEBENTURE DISCOUNTS 2,000 - 278 DISCOUNTS 52,000 46,621 46,016 BANK SERVICE CHARGE 12,000 11,917 10,931 CAPITAL EXPENDITURES FROM OPERATING FUND 25,000 17,053 113,929 TRANSFER TO RESERVE 36,000 511,000 386,000		\$	855,400		748,185	\$	798,880
CAPITAL EXPENDITURES FROM OPERATING FUND 25,000 17,053 113,929 TRANSFER TO RESERVE 36,000 511,000 386,000	BAD DEBT INTEREST DEBT CHARGES DEBENTURE DISCOUNTS DISCOUNTS	\$	20,000 53,000 2,000 52,000	\$	3,953 31,000 - 46,621	\$	7,334 56,000 278 46,016
\$ 204,000 \$ 621,544 \$ 620,488	CAPITAL EXPENDITURES FROM OPERATING FUND		25,000		17,053		113,929
		\$	204,000	\$	621,544	\$	620,488