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MESSAGE FROM MAYOR MARC THORNE

On behalf of Sussex Council, it is my pleasure to present the 2020 Annual Report for the Town of Sussex.

In 2020 your Council continued to work towards achieving the Town's strategic vision developed with the assistance of the greater regional community while actively addressing our response to the Covid-19 pandemic. What a difference a year makes in all our lives! The Town of Sussex is proud of its rural setting and natural environment, its inclusive quality of life and its location as the business centre for the greater Sussex Region. Our Town is the hub for industrial service and connects residents, servicing a broad market place both near and far. This 2020 Annual Report provides key information on the Town's activities, alterations to the Town's programing to address our pandemic response, as well as our accomplishments in 2020.

This past year many of our projects and community initiatives remain aligned with the strategic studies that focused on the pillars of strength of our greater regional economic recovery strategy developed at the grassroots level. We are proud of our community's efforts to adjust to the new normal and the changes necessary to address the protection of the health of our community and the health of each resident of Sussex. We remain proud of our collective contributions to the strategic initiatives in our Region and while much work remains to be completed, we believe the Town's role has provided the foundation for continued success both in our Town and our surrounding areas. In addition, Sussex has continued its long-standing vision of capital planning. It has not been easy this year; nothing has been easy this year due to the pandemic. But, we remain committed to improving, upgrading and revitalizing the useful life of our critical infrastructure in 2020. As we approach May 2021 we are confident that a solid, 5 year foundation has been established for the next Council who will begin their stewardship of our Town using our guiding principles as a path to success.

The Town continues to improve processes and practices that deliver efficient and effective services to each resident while continuing to maintain our infrastructure adding to the health and well-being of our community. In 2020 the Town completed its new Municipal Plan that will form a solid framework of our future direction and community development polices for the next 10 years. Together with the input received from our residents your Council has developed a new vision, a new blueprint that will serve our community well in the decades ahead. We remain committed to actively working on the implementation strategy of our community and corporate plans to reduce the effects of Sussex's greenhouse gas emissions. Our world is changing and Sussex continues along our path of going green!

Our Town Administration continues to offer community engagement, civic pride and our continued goal to deliver the community's priorities and future services to Sussex residents. It is unprecedented our community has had its Emergency Operations Centre activated since March 2020, however we remain committed to offering an effective delivery of service through this pandemic period. I would also like to express appreciation and gratitude to the Sussex administrative team as well as to each resident of Sussex during this difficult year. It has been a pleasure to serve and to work for our community to achieve the objectives of the Town of Sussex and our goal to continue to deliver exemplary services, all in a responsible, safe and socially distanced manner.

Yours sincerely, Marc Thorne Mayor

FOREWARD

This annual report is prepared pursuant to Section 105 of the Local Governance Act, and Regulation 2018-54.

This report contains general information about Sussex such as its population; tax base; tax rate and user charges, as well as more detailed information regarding Town Council, the provision of grants, and the types and cost of the services provided. The 2020 Audited Financial Statements are appended as Appendix I.

COMMUNITY PROFILE

Sussex is situated in Kings County and has a population of 4,282.

The Town Hall is located at 524 Main Street and accommodates Town Administration offices, the Council Chambers and Committee Room.

The Town Office is administered by a Chief Administrative Officer, Town Clerk/Treasurer, Director of Public Works and Administrative staff.

Other municipal services include the Fire Hall, located at 22 Maple Avenue which accommodates the Fire Department and the Town's Emergency Operations Control Centre; the 8th Hussars Sports Centre, located at 8 Leonard Drive, which accommodates the Community Services Department; the Library at 46 Magnolia Avenue and the Works Centre located at 107 Leonard Drive which accommodates the Works Department and its equipment.

The Town employs 32 full-time staff, of which 17 are unionized employees.

The Town of Sussex is governed by a Mayor and seven (7) Councillors who meet monthly through various Committees of Council. Municipal elections are held every four (4) years in May. The next scheduled Municipal Election is in May 2020.

The following table identifies the members of Council and their Committees.

| | Protective Services Committee | Works Committee | Community Services Committee | Economic Development and Long Range Planning Committee | Administration | Committee of the Whole |
|------------------|-------------------------------------|--------------------|------------------------------------|---|----------------|---------------------------|
| Mayor | | | | | | |
| Marc Thorne | | | | | | |
| Deputy Mayor | | | | | | |
| Tim Wilson | | | | | | |
| Councillor | | | | | | |
| Ralph Carr | | | | | | |
| Councillor | | | | | | |
| Bridget Ryan | | | | | | |
| Councillor | | | | | | |
| Eric Nelson | | | | | | |
| Councillor | | | | | | |
| Jane Boyle | | | | | | |
| Councillor | | | | | | |
| Deborah Armitage | | | | | | |
| Councillor | | | | | | |
| Graham Milner | | | | | | |



Committee of Council Meetings

The business of the Town of Sussex is extensive and varied, often dealing with many complicated and time consuming issues. In order to organize this business into manageable components, the Town of Sussex operates under a Committee Structure.

Each Town Committee oversees one or more municipal departments, and it is through these meetings that staff report to Council.

The Committee reviews the suggestions of the various department(s) and recommendations are made to Council on an appropriate course of action relative to the topic discussed. In addition, correspondence from the public is reviewed and discussed at this time.

Public attendance and participation is encouraged at Committee Meetings since they allow for less formal discussion and questions.

Council Meetings

Council meetings are held in Council Chambers in the Town Hall located at 524 Main Street in Sussex. All regular and special meetings of Council and all meetings of Committees of Council are open to the public. The regular Council meetings are held on the third Monday of each month. In the event that the third Monday falls on a holiday, the meeting is held the following Tuesday.

Once the minutes of Council meetings have been approved, they are available for examination by the public at the office of the clerk during normal office hours and are posted on the Town's website at www.sussex.ca.

The following table outlines the date of Council meetings, attendance and means of participation.

Regular Council Meeting Dates & Attendance

| PRESENT ELECTRONIC MEANS ABSENT | | Mayor Marc Thorne | Deputy Mayor Tim Wilson | Councillor Ralph Carr | Councillor Eric Nelson | Councillor Bridget Ryan | Councillor Jane Boyle | Councillor Deborah Armitage | Councillor Graham Milner |
|---------------------------------------|---------|----------------------|----------------------------|--------------------------|---------------------------|----------------------------|--------------------------|--------------------------------|-----------------------------|
| DATE | MEETING | | | | | | | | |
| January 23, 2020 | Regular | | | | | | | | |
| February 12, 2020 | Special | | | | | | | | |
| February 18, 2020 | Regular | | | | | | | | |
| February 26, 2020 | Special | | | | | | | | |
| March 16, 2020 | Special | | | | | | | | |
| March 16, 2020 | Regular | | | | | | | | |
| April 27, 2020 | Regular | | | | | | | | |
| May 19, 2020 | Regular | | | | | | | | |
| June 15, 2020 | Regular | | | | | | | | |
| July 20, 2020 | Regular | | | | | | | | |
| August 17, 2020 | Special | | | | | | | | |
| August 17, 2020 | Regular | | | | | | | | |
| September 1, 2020 | Special | | | | | | | | |
| September 21, 2020 | Regular | | | | | | | | |
| October 26, 2020 | Regular | | | | | | | | |
| November 16, 2020 | Regular | | | | | | | | |
| December 21, 2020 | Regular | | | | | | | | |

Special Council Meeting Dates & Attendance

In 2020, five (5) special meetings were held for the following purposes:

| February 12, 2020 | Public Presentation of the proposed Municipal Plan By-law, By-law #704-20 |
|-------------------|---|
| February 26, 2020 | Council approval of a correspondence to Premier Blaine Higgs re Health Care Delivery in six rural NB communities. |
| March 16, 2020 | Hearing of Objections for proposed Municipal Plan By-law By-law #704-10-23 and proposed Zoning By-law Amendment, By-law #1350-10-29 |
| August 17, 2020 | Hearing of Objections of proposed Zoning By-law Amendment 1350-10-37 |
| September 1, 2020 | Council approval for purchase of rubberized flooring to accommodate COVID-19 Operational Plan |

In 2020, there were no closed Committee of Council meetings held.

REMUNERATION OF COUNCIL

Section 49 of the Local Governance Act states that local governments can provide a salary and allowance to Mayors and Councillors. Salaries and expenses for travelling on local government business outside of the Town of Sussex is authorized in By-law #204-18 – Council Members Remuneration and Expense By-law.

The following table details the compensation and travel expenses of Council for 2019.

| | COMPENSATION | TRAVEL EXPENSE |
|-----------------------------|--------------|----------------|
| Deputy Mayor Tim Wilson | \$10,173.27 | - |
| Councillor Ralph Carr | \$2,821.32 | - |
| Councillor Bridget Ryan | \$8,467.47 | - |
| Councillor Eric Nelson | \$8,467.47 | - |
| Councillor Jane Boyle | \$8,467.47 | - |
| Councillor Deborah Armitage | \$8,467.47 | - |
| Councillor Graham Milner | \$8,467.47 | - |
| Mayor Marc Thorne | \$16,591.71 | - |

PROPERTY TAX RATE AND USER CHARGES

The tax base for the Town of Sussex in 2020 was \$420,413,200 and the residential property tax rate was \$1.2889 per \$100.00 of assessment. Additionally, the Town provides water and wastewater disposal services on a user fee basis. The residential user fee for a single dwelling in 2020 was \$430.00 annually which breaks down as \$188 water and \$242 sewer charges.

GRANTS FOR SOCIAL OR ENVIROMENTAL PURPOSES

One of the purposes of a local government as stated in the Local Governance Act is to foster the economic, social and environmental well-being of its community. The work of community organizations assists the Town in achieving this purpose. In this report, grants of \$500 or greater are identified. If more detailed information is required, please contact the Town Hall. In 2020, the Town of Sussex provided grants to:

Multicultural Association of Sussex: \$1,000;

Sussex Tennis Association: \$4,000;

Sussex Skating Club: \$1,000;

Fundy Civic Centre: \$103,855; and

Sussex & Area Wellness Network: \$25,000.

ECONOMIC DEVELOPMENT ACTIVITIES AND GRANTS

Sussex & Area Primary Care Doctor Recruitment: \$3,000.

SERVICES

Local government budgets and services are established in accordance with a standardized classification system. In 2020, the Council adopted a General Fund Operating Budget of \$7,279,272. Actual revenue of \$8,068,653 and expenditures of \$8,062,526 resulted in a surplus of \$6,127.

The Town also has a Utility Fund Operating Budget for water and wastewater services. The approved 2020 Utility Fund Budget was \$1,708,300. Actual revenue of \$2,058,825 and expenditures of \$2,053,065 resulted in a surplus for the year of \$5,760.

GENERAL SERVICES

<u>General Government Services</u> Total expenditures: \$598,577

General Government Services consist of expenditures relating to administering the Town including Town Council, General Administration, Town Hall, Advertising, Audit and Legal.

<u>Protective Services</u> Total expenditures: \$2,406,508

Protective Services include expenditures for Policing Services, Fire Services, Emergency Measures, Building Inspection, and Animal Control.

<u>Transportation Services</u> Total expenditures: \$1,607,906

Transportation Services include expenditures relating to Public Works including roads and streets, street lighting, railway crossing signals and building maintenance.

Environmental Health Services Total expenditures: \$422,615

Environmental Health Services include expenditures for solid waste collection and disposal services.

Environmental Development Services Total Expenditures: \$286,477

Environmental Development Services include expenditures relating to general land assembly, beautification, community development, housing, tree removal and planting, industrial park and commission, tourism and interpretive center, web site program, Christmas lighting, and business development.

Recreation and Cultural Services Total expenditures: \$1,114,175

Recreation and Cultural Services are comprised of expenditures relating to the 8th Hussars Sports Centre, parks & playgrounds, Golden Jubilee Hall, heritage, museum & art gallery, regional Library, as well as any community service and walking trails.

<u>Fiscal Services</u> Total expenditures: \$1,626,268

This category includes interest on short and long-term loans, principal repayment of long-term debt, the funding of prior year deficits, transfers to reserve funds for future expenditures and capital expenditures.

GENERAL FUND DEBT

| PURPOSE | YEAR | AMOUNT BORROWED | TERM |
|--|------|--------------------|----------|
| Transportation & Recreation and Cultural Services | 2010 | \$ 541,000 | 10 years |
| Recreation and Cultural Services | 2011 | \$ 286,000 | 10 years |
| Fundy Civic Centre | 2011 | \$ 988,000 | 10 years |
| Transportation & Recreation and Cultural Services | 2013 | \$ 402,000 | 10 years |
| Protective Services (Fire – Quint) | 2013 | \$ 720,000 | 10 years |
| Recreation and Cultural Services | 2018 | \$ 121,000 | 10 years |
| Transportation Services | 2019 | \$ 361,000 | 10 years |
| Transportation Services | 2020 | \$ 980,000 | 10 years |

WATER AND WASTEWATER UTILITY

The office of the water and wastewater department is located at the Town Office, 524 Main Street. The Town provides water and wastewater services to 3,257 equivalent users.

<u>Water Supply</u> Total expenditures: \$633,697

Expenditures include costs of administration and personnel, water treatment and transmission and distribution.

Sewage Collection & Disposal Total expenditures: \$798,880

Expenditures include costs of administration and personnel and system operation and maintenance.

<u>Fiscal Services</u> Total expenditures: \$620,488

Expenditures for Fiscal Services includes interest on short and long-term loans, principal repayment of long-term debt, the funding of prior year deficits and transfers to reserve funds for future expenses.

| UTILITY | FUND | DEBT |
|---------|-------------|------|
| - | _ | |

| PURPOSE | YEAR | AMOUNT BORROWED | TERM |
|-----------------------------|------|--------------------|----------|
| Water & Sewer Line Upgrades | 2010 | \$ 242,000 | 10 years |
| Water & Sewer Line Upgrades | 2011 | \$ 112,000 | 10 years |
| Water & Sewer Line Upgrades | 2014 | \$ 50,000 | 10 years |
| Lagoon Upgrades | 2017 | \$ 106,000 | 10 years |
| Water & Sewer Line Upgrades | 2020 | \$37,000 | 10 years |

Appendix I

2020 Audited Financial Statements

TOWN OF SUSSEX

CONSOLIDATED FINANCIAL STATEMENTS

AUDITED

AS AT DECEMBER 31, 2020

TOWN OF SUSSEX CONTENTS AS AT DECEMBER 31, 2020

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INDEPENDENT AUDITORS' REPORT

To His Worship The Mayor and Members of Council Town of Sussex, New Brunswick

Opinion

We have audited the accompanying consolidated financial statements of the Town of Sussex (the "Town"), which comprise the consolidated statement of financial position as at December 31, 2020 and the consolidated statements of operations, change in net assets and of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Town of Sussex, as at December 31, 2020 and the results of its consolidated operations, change in net assets and its cash flows for the year ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the financial statements section of our report. We are independent of the Town of Sussex in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

We draw attention to note 13 of the financial statements, which identifies a world-wide pandemic. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the accompanying consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Town of Sussex's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting.

Those charged with governance are responsible for overseeing the Town of Sussex's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town of Sussex's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town of Sussex's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town of Sussex to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Sussex, New Brunswick March 22, 2021

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Ascend LLP Chartered Professional Accountants



Town of Sussex Consolidated Statement of Operations

Year Ended December 31, 2020

| | | 2020 Budget | 2020 Actual | 2019 Actual |
|---|----|----------------|--------------------|--------------------|
| Revenue | | | | |
| Warrant of Assessment | \$ | 5,418,706 | \$ 5,418,706 | \$ 5,354,297 |
| Community Funding and Equalization (Unconditional Grant) | | 572,827 | 584,038 | 550,995 |
| Conditional Transfers and Grants - Provincial and Federal | | - | 607,054 | 2,139,554 |
| Payment in Lieu of Taxes | | 807 | 807 | - |
| Sale of Services | | 1,870,704 | 1,930,792 | 2,001,751 |
| Services Provided to Other Governments | | 471,985 | 474,676 | 424,191 |
| Other Revenues from Own Sources | | 96,750 | 177,270 | 145,928 |
| Interest | | - | 45,388 | 57,152 |
| Gain on Disposal of Tangible Capital Assets | | - | 16,000 | 1,642 |
| Other Transfers | | 175,000 | 398,442 | 396,408 |
| | | 8,606,779 | 9,653,173 | 11,071,918 |
| Expenditures | | | | |
| General Government Services | | 814,739 | 624,056 | 690,169 |
| Protective Services | | 2,127,813 | 2,261,509 | 2,036,518 |
| Transportation Services | | 2,468,509 | 2,399,615 | 3,511,196 |
| Environmental Health Services | ٠. | 454,600 | 422,615 | 402,853 |
| Environmental Development Services | | 423,402 | 301,679 | 373,874 |
| Recreational and Cultural Services | | 1,453,498 | 1,324,823 | 1,351,251 |
| Adj Payment in Lieu of Taxes | | - | - | 52 |
| Fiscal Services | | 93,000 | 227,105 | 218,456 |
| Water System | | 648,348 | 627,945 | 607,476 |
| Sewer System | | 877,224 | 852,404 | 780,743 |
| Loss on Disposal of Tangible Capital Assets | | - | 6,393 | 10,722 |
| | | 9,361,133 | 9,048,144 | 9,983,310 |
| Annual Surplus (Deficit) (Notes 19, 20 and 22) | \$ | (754,354) | \$ 605,029 | \$ 1,088,608 |
| Contributed Tangible Capital Assets | | _ | _ | 166,330 |
| Accumulated Surplus, Beginning of Year | | - | 32,903,820 | 31,648,882 |
| Accumulated Surplus, beginning of Tear | | | 02,000,020 | 01,040,002 |
| Accumulated Surplus, End of Year | \$ | (754,354) | \$ 33,508,849 | \$ 32,903,820 |

See accompanying notes to the consolidated financial statements

| | 2020 | | | 2019 |
|-----------------------------------|------|--------------|----|--------------|
| Financial Assets | | | | |
| Cash and Cash Equivalents | \$ | 4,082,766 | \$ | 3,323,533 |
| Receivables (Note 4) | | 807,047 | | 1,619,009 |
| Investments (Notes 5 and 14) | | 19,250 | | 19,250 |
| | | 4,909,063 | | 4,961,792 |
| Liabilities | | | | |
| Payables and Accruals (Note 6) | | 785,043 | | 2,290,322 |
| Deferred Revenue (Note 7) | | 292,410 | | 287,416 |
| Long Term Debt (Note 8) | | 2,183,000 | _ | 1,582,000 |
| | | 3,260,453 | | 4,159,738 |
| NET ASSETS (DEBT) | - | 1,648,610 | | 802,054 |
| Non-Financial Assets | | | | |
| Tangible Capital Assets (Note 18) | | 61,724,740 | | 60,623,952 |
| Accumulated Amortization | | (30,135,951) | | (28,894,612) |
| | | 31,588,789 | | 31,729,340 |
| FCC Pool Project (Note 9) | | 219,000 | | 324,000 |
| Inventory of Supplies | | 52,450 | | 48,426 |
| | | 31,860,239 | | 32,101,766 |
| ACCUMULATED SURPLUS | \$ | 33,508,849 | \$ | 32,903,820 |

CONTINGENCIES - NOTE 10

MAYOR \sim TL.

al CLERK

See accompanying hotes to the consolidated financial statements

Town of Sussex Consolidated Statement of Change in Net Debt

Year Ended December 31, 2020

| | 2020 | 2019 |
|---|--------------|--------------|
| Annual Surplus | \$ 605,029 | \$ 1,088,608 |
| Acquisition of Tangible Capital Assets (Note 2) | (910,924) | (1,866,004) |
| Tangible Capital Assets paid with Gas Tax Funding | (295,073) | (616,325) |
| Tangible Capital Assets paid with RDC Funding | · - | (50,000) |
| Tangible Capital Assets paid with PNB Cultural Places | - | (56,925) |
| Tangible Capital Assets paid witth National Mitigation Fund | (66,973) | (412,635) |
| Tangible Capital Assets paid with Canada Accessibility Fund | - | (63,400) |
| Tangible Capital Assets paid with CWF Canada/NB Funding | (29,537) | - |
| Tangible Capital Assets paid with NB Power Funding | - | - |
| Tangible Assets paid by Donations | (4,145) | (50,500) |
| FCC Pool Project | 105,000 | 102,000 |
| Amortization of Tangible Capital Assets | 1,456,810 | 1,395,544 |
| Loss on disposal of Tangible Capital Assets | 6,393 | 10,722 |
| Proceeds on disposal of Tangible Capital Assets | (16,000) | (1,642) |
| | 850,580 | (520,557) |
| Acquisition of Inventories | (52,450) | (48,426) |
| Consumption of Inventories | 48,426 | 39,285 |
| | (4,024) | (9,141) |
| Increase/(Decrease) in Net Assets (Debt) | 846,556 | (529,698) |
| Net Assets, Beginning of Year | 802,054 | 1,331,752 |
| Net Assets, End of Year | \$ 1,648,610 | \$ 802,054 |

See accompanying notes to the consolidated financial statements

Town of Sussex Consolidated Statement of Cash Flow

Year Ended December 31, 2020

| | 2020 | 2019 |
|---|-----------------------------|------------------------------|
| Increase (Decrease) in Cash and Cash Equivalents | | |
| Operating | | |
| Annual Surplus | \$ 605,029 | \$ 1,088,608 |
| Amortization of Tangible Capital Assets | 1,456,810 | 1,395,544 |
| Loss on disposal of Tangible Capital Assets | <u> </u> | <u> </u> |
| | | |
| Change in Non-Cash Items | 911 062 | (859,875) |
| Receivables Payables and Accruals | 811,962 (1,505,279) | 467,018 |
| Deferred Revenue | 4,994 | 7,279 |
| | (688,323) | (385,578) |
| | 1,379,909 | 2,109,296 |
| Capital | | |
| Acquisition of Tangible Capital Assets (Note 2) | (910,924) | (1,866,004) |
| Assets paid by Gas Tax Funding | (295,073) | (616,325) |
| Assets paid by RDC Funding | | (50,000) |
| Assets paid by CWF Canada/PNB | (29,537) | - |
| Assets paid by NB Power Assets paid by PNB Cultural Places | | (56,925) |
| Assets paid by FND Cultural Flaces | (66,973) | (412,635) |
| Assets paid by Canada Accessibility Program | (00,010) | (63,400) |
| Assets paid by Other Donations | (4,145) | (50,500) |
| Proceeds on disposal of Tangible Capital Assets | (16,000) | (1,642) |
| Change in Inventories of Supplies | (4,024) | (9,141) |
| | (1,326,676) | (3,126,572) |
| Financing | | 004.000 |
| Proceeds of Long Term Debt | 1,017,000 | 361,000 |
| Repayments of Long Term Debt | <u>(416,000)</u> 601,000 | <u>(399,000)</u> (38,000) |
| Investing | 001,000 | (00,000) |
| Change in FCC Pool Project | 105,000 | 102,000 |
| Net Increase (Decrease) in Cash and Cash Equivalents | 759,233 | (953,276) |
| Cash and Cash Equivalents (Note 2): | | |
| Beginning of Year | 3,323,533 | 4,276,809 |
| | * (000 700 | ¢ 2,000 E00 |
| End of Year | \$ 4,082,766 | <u>\$ 3,323,533</u> |

See accompanying notes to the consolidated financial statements

Year Ended December 31, 2020

1. Purpose of the Organization

The Municipality was incorporated as a Town by the Province of New Brunswick Municipalities Act on June 2, 1904 and was approved for status as a Municipality effective November 9, 1991 by an amendment of New Brunswick Regulation 85-6 under the Municipalities Act. As a Municipality, the Municipality is exempt from income tax under section 149(1)(c) of the Canadian Income Tax Act. The Municipality works in partnership, to serve our citizens in an effective, efficient, professional and financially responsible manner. The Municipality will also facilitate orderly and responsible development while working to maintain and enhance the high quality of the Community.

2. Summary of Significant Accounting Policies

The consolidated financial statements of the Town of Sussex are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

The Town has adopted PSA as of January 1, 2011.

The focus of PSA financial statements is on the financial position of the Town and the changes thereto. The consolidated statement of financial position includes all of the assets and liabilities of the Town.

Significant aspects of the accounting policies adopted by the Town are as follows:

Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in net debt and cash flows of the reporting entity. The reporting entity is comprised of all organizations and enterprises accountable for the administration of their affairs and resources to the Town and which are owned or controlled by the Town.

Interdepartmental and organizational transactions and balances are eliminated.

Budget

The budget figures contained in these financial statements were approved by Council on December 16, 2019 and the Minister of Local Government on December 19, 2019.

Revenue recognition

(a) Unrestricted revenue is recorded on an accrual basis and is recognized when collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.
 (b) Other revenue is recorded when it is earned.

Use of estimates

The preparation of the consolidated financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known. Actual results may differ from those estimates.

Financial instruments

The Town's financial instruments consist of cash and cash equivalents, investments, receivables, payables and accruals, funds held and long term debt. Unless otherwise noted, it is management's opinion that the Town is not exposed to significant interest risk arising from these financial instruments. The fair value of these financial instruments approximates their carrying values, unless otherwise noted.

The Town is subject to credit risk through receivables. The Town minimizes credit risk through ongoing credit management.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of three months or less.

Year Ended December 31, 2020

2. Summary of Significant Accounting Policies (continued)

Inventory of supplies

Inventory is valued at the lower of cost and net replacement cost with cost being determined on the first-in, first out basis.

Tangible capital assets

Effective January 1, 2011, the Town adopted the provisions of PSA section 3150 Tangible Capital Assets. Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost of the tangible capital asset is amortized on a straight line basis over the estimated useful life as follows:

| Lighting and traffic lights15 yearsWater and wastewater networks15-100 yearsDams and water structures10-60 years | Asset type Land improvements Buildings Vehicles Machinery and equipment Heavy equipment Road surface | Years 5-25 years 20-60 years 5-25 years 5-25 years 10-15 years 15-20 years 25-40 years |
|--|--|---|
| Road surface15-20 yearsRoad grade25-40 yearsLighting and traffic lights15 yearsWater and wastewater networks15-100 yearsDams and water structures10-60 years | | 5-25 years |
| Lighting and traffic lights15 yearsWater and wastewater networks15-100 yearsDams and water structures10-60 years | • • • • | |
| Water and wastewater networks15-100 yearsDams and water structures10-60 years | 0 | |
| | | 15-100 years |
| | Dams and water structures Leasehold improvements | |

Assets under construction are not amortized until the asset is available for productive use.

Contributed tangible capital assets

The Town records all tangible capital assets contributed by an external party at fair value on the earlier of the date received or the date of transfer of risk and responsibility. In 2020, a total of \$0 (2019-\$166,330) was recorded as tangible capital assets.

Segmented information

The Town of Sussex is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Town's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments as follows:

GENERAL GOVERNMENT SERVICES

This department is responsible for the overall governance and financial administration of the Town. This includes Council functions, general and financial management, legal matters and compliance with legislation as well as civic relations.

PROTECTIVE SERVICES

This department is responsible for the provision of policing services, fire protection, emergency measures, animal control and protective measures.

TRANSPORTATION SERVICES

This department is responsible for common services, roads and streets maintenance, street lighting, traffic services, parking and other transportation related functions.

ENVIRONMENTAL HEALTH SERVICES

This department is responsible for the provision of waste collection and disposal.

ENVIRONMENTAL DEVELOPMENT SERVICES

This department is responsible for planning and zoning, community development, tourism and other municipal development and promotion services.

RECREATIONAL AND CULTURAL SERVICES

This department is responsible for the maintenance and operation of recreational and cultural facilities, including the arena, parks and playgrounds and other recreational and cultural facilities.

Year Ended December 31, 2020

2. Summary of Significant Accounting Policies (continued)

FISCAL SERVICES

Includes debt charges, banking service charges, bad debt expense, adjustments for payment in lieu of taxes, discounts and transfers to reserve funds.

WATER AND WASTEWATER SYSTEMS

This department is responsible for the provision of water and sewer services including the maintenance and operation of the underground networks, wells, reservoirs and lagoons.

3. Post Employment Benefits

The Town recognizes its obligations under post employment plans and the related net costs. The Town's sick leave benefits do not carry forward from year to year or have long term service benefit awards. The Town has a defined contribution pension plan that during the year, the Town contributed \$131,628 (2019 - \$118,219). Employees are not eligible for any long term service awards.

4. Receivables

The receivables in the consolidated statement of financial position consist of the following:

| | | 2020 | | 2019 | |
|-----------------------------------|-------------------------|------|---------|------|-----------|
| General Operating Fund - Arena Us | sers Ice Accounts | \$ | 77,350 | \$ | 98,838 |
| - HST Rel | | | 63,914 | | 214,053 |
| - Province | of NB | | 146,161 | | 388,416 |
| - National | Disaster Mitigation | | - | | 412,636 |
| - Princess | Louise Park Show Centre | | 30,656 | | 30,656 |
| - Other | | | 3,099 | | 2,623 |
| | | | 321,180 | | 1,147,222 |
| Water and Sewerage Operating Fund | - Water and Sewer Rates | | 311,670 | | 293,470 |
| | - HST Rebate | | 12,465 | | 20,912 |
| | - Canada/NB CWF | | 132,200 | | 102,663 |
| | - Service Charges | | 29,532 | | 54,742 |
| | | | 485,867 | | 471,787 |
| | | \$ | 807,047 | \$ | 1,619,009 |

5. Investments

The investments consist of a guaranteed investment certificate with a maturity date of January 11, 2021, bearing interest at 1.90% per annum, and a Nova Scotia Power Debenture, due February 26, 2031, with an interest rate of 11%.

١

Year Ended December 31, 2020

6. Payables and Accruais

The payables and accruals include the following remittances due to the Federal or Provincial governments and agencies:

| | 2020 | 2019 | |
|--|----------------------|------|----------------|
| Canada Revenue Agency (Payroll Liabilities) WorkSafe NB | \$ 5,159 3,508 | \$ | 6,162 2,888 |
| | \$ 8,667 | \$ | 9,050 |

7. Deferred Revenue

Deferred revenue consists of 2/3 of the November 1st flat rate water and sewerage billing which covers the period November 1st to April 30th of the following year.

8. Long Term Debt

| New B | runswick Municipal Financing Corporation | 2020 | 2019 |
|--------|---|--------------|--------------|
| Debeni | ures: | | |
| BC22 | 1.50%-4.55%, due 2020, M0#08-0029 and 08-0055 | -' | 63,000 |
| BC23 | 1.50%-4.55%, due 2020, MO#07-0049 | - | 28,000 |
| BE20 | 1.65%-4.25%, due 2021, MO#09-0085 | 13,000 | 26,000 |
| BE19 | 1.65%-4.25%, due 2021, MO#08-0029 and 09-0113 | 33,000 | 65,000 |
| BG25 | 1.65%-3.40%, due 2022, MO#11-0026 | 219,000 | 324,000 |
| BI28 | 1.35%-3.25%, due 2023, MO#10-0049 and 12-0020 | 131,000 | 172,000 |
| BJ30 | 1.25%-3.70%, due 2023, MO#12-0020 | 236,000 | 310,000 |
| BK18 | 1.15%-3.45%, due 2024, MO#13-0019 | 21,000 | 26,000 |
| BT21 | 2.10%-3.45%, due 2028, MO#17-0094 | 99,000 | 110,000 |
| BT22 | 2.10%-3.45%, due 2028, MO#17-0016 | 87,000 | 97,000 |
| BV24 | 2.05%-2.85%, due 2029, MO#15-0024 | 327,000 | 361,000 |
| BX26 | 0.90%-2.05%, due 2030 MO#18-0053 and 19-0078 | 980,000 | |
| BX27 | 0.90%-2.05%, due 2030 MO#19-0033 | 37,000 | <u> </u> |
| | | \$ 2,183,000 | \$ 1,582,000 |

Approval of the Municipal Capital Borrowing Board has been obtained for the long term debt.

Principal payments required during the next five years are as follows:

| 2021 | \$ 429,000 |
|------|---------------|
| 2022 | \$ 391,000 |
| 2023 | \$ 286,000 |
| 2024 | \$ 166,000 |
| 2025 | \$ 160,000 |

During the year, interest in the amount of \$54,502 (2019 - \$55,386) was paid by the Town relating to the above noted debentures.

Year Ended December 31, 2020

9. FCC Pool Project

The Fundy Civic Center (FCC) Pool Project was constructed with funding from the Federal Government, Province of New Brunswick, Town of Sussex and local fund raising. The Town contributed \$1,500,000 to the project of which \$988,000 was borrowed from the Municipal Finance Corporation. At that time, the Municipal Finance Corporation allowed debentures to be issued for assets not owned by the Municipality prior to the adoption of PSAB guidelines. Therefore, the Town has included the amount of the debenture outstanding on the balance sheet as a non-financial asset with the intention of reducing the balance outstanding each year by an amount equal to the annual principal payment on the debenture.

10. Contingencies

In the normal course of operations, the Town becomes involved in various claims and legal proceedings. While the final outcome with respect to claims and legal proceedings pending at December 31, 2020 cannot be predicted with certainty, it is the opinion of management and Council that resolution of these matters will not have a material adverse effect as the Town maintains insurance coverage in amounts considered appropriate.

11. Short-Term Borrowings Compliance

Interim borrowing for capital

The Town where possible interim finances capital projects through interfund deposits. The Town policy has been to combine all monies into one bank account. A motion of Council dated June 15, 2020, set the interfund debt at 0.85% effective July 1, 2020.

The Town has remaining outstanding ministerial authority for short term borrowings as follows:

| Water and Sewer Capital Fund M.O. #15-0024 | \$ 381,000 |
|--|---------------|
| Water and Sewer Capital Fund M.O. #17-0016 | \$ 359,000 |
| Water and Sewer Capital Fund M O #19-0033 | \$ 63,000 |
| General Capital Fund M O #17-0094 | \$ 353,000 |
| General Capital Fund M O #18-0053 | \$ 569,000 |
| General Capital Fund M O #19-0033 | \$ 291,000 |
| General Capital Fund M O #19-0078 | \$ 277,000 |

Operating borrowing

As prescribed in the Local Governance Act, borrowing to finance General Fund operations is limited to 4% of the Municipalities operating budget. Borrowing to finance Utility Fund operations is limited to 50% of the operating budget for the year. In 2020, the Town has complied with the restrictions of both the General Fund and the Utility Fund Operations.

Interfund borrowing

The Municipal Financial Reporting Manual requires that short term interfund borrowings be repaid in the next year unless the borrowing is for a capital project. The amounts payable between funds are in compliance with the requirements.

12. Water Cost Transfer

The Municipalities water cost transfer for fire protection is within the maximum allowable by Regulation 81-195 under the Local Governance Act based upon the applicable percentage of water system expenditures for the population.

Year Ended December 31, 2020

13. Pandemic

In March 2020, a world-wide pandemic was announced and both Federal and Provincial governments have implemented emergency measures that will negatively impact the national and global economy for an undetermined period. The effect of the pandemic and emergency measures cannot be quantified. No additional allowances or accruals have been recognized in these financial statements other than the government assistance disclosed. The pandemic has affected the Municipality both operationally and financially. It has had an effect on the morale and stress level of municipal staff and the Municipality has had to re-evaluate operational policies and procedures. The loss of revenue from the cancellation of recreational, community events and the temporary shut down of the Town recreational facilities has been offset by cost control and financial assistance from senior levels of government.

Subsequent to year end, the Town was notified that it will be eligible for additional Covid-19 assitance in the amount of \$232,452 under Phase 3 of the Safe Restart Agreement.

Year Ended December 31, 2020

14. Trust Funds

The O'Connell trust is a restricted fund, the balance and income from which is stipulated to be spent on events for the children of the Town.

TOWN OF SUSSEX O'CONNELL TRUST AS AT DECEMBER 31, 2020

| | | | 2020 | 2019 |
|----------------------------|--------|------|--------|--------------|
| | ASSETS | | | |
| Cash | | \$ | 1,026 | \$ 1,013 |
| Investments | | | 14,250 | 14,250 |
| | | \$ | 15,276 | \$ 15,263 |
| | | | | |
| | EQUITY | | | |
| Restricted Surplus | | | | |
| Balance, Beginning of Year | | · \$ | 15,263 | \$ 14,920 |
| Interest Earned | | | 13 | 343 |
| Expenditures | | | | - |
| Balance, End of Year | | \$ | 15,276 | \$ 15,263 |
| | | | | |

The NB Ranger's trust is a restricted fund, the balance and income from which is stipulated to be used to maintain the monument at the 8th Hussars Sports Centre. If accumulated interest should exceed \$5,000, scholarships may be established.

TOWN OF SUSSEX NB RANGER'S TRUST AS AT DECEMBER 31, 2020

| | 2020 | 2019 |
|--|--------------|--------------|
| ASSETS | | |
| Cash | \$ 10,396 | \$ 9,720 |
| Investments | 5,000 | 5,000 |
| | \$ 15,396 | \$ 14,720 |
| EQUITY | | |
| Restricted Surplus | | |
| Balance, Beginning of Year | \$ 14,720 | \$ 14,439 |
| Interest Earned | 676 | 781 |
| Expenditures | - | (500) |
| Balance, End of Year | \$ 15,396 | \$ 14,720 |
| | 2020 | 2019 |
| <u>O'Connell Trust</u> Toronto Dominion Bank, 1.90%, maturing January 2021 | \$ 14,250 | \$ 14,250 |
| <u>NB Ranger's Trust</u> Nova Scotia Power Debenture, 11%, maturing February 2031 | \$ 5,000 | \$ 5,000 |

Year Ended December 31, 2020

15. Federal and Provincial Funding

Transfers received from Federal and Provincial Governments included in Operating Fund revenue:

| | 2020 | | 2019 | |
|--------------|------|---------|------|---------|
| Gas Tax Fund | \$ | 295,073 | \$ | 616,325 |

In 2020, grants were received from the following organizations and are included in the General Operating Fund:

| | 2020 | | 2019 |
|---|------|---------|-----------------|
| PNB DTI | \$ | 94,109 | \$ 848,831 |
| PNB Community & Cultural Places program | | - | 56,925 |
| PNB Student Seed Grant | | 5,477 | - |
| Regional Development Corporation | | - | 70,974 |
| PNB Environmental Trust Fund | | - | 37,000 |
| PNB Seed Grant | | - | 2,690 |
| PNB COVID-19 | | 47,751 | - |
| ACOA(Economic Development Project) | | 20,974 | - |
| Village of Sussex Corner Master Flood Plan Study | | 5,781 | 7,285 |
| NB Power Lighting Retorfit Program | | - | 3,973 |
| Economic Development Saint John (Dial A Ride) Program | | 25,000 | - |
| National Disaster Mitigation Fund | | 66,973 | 412,635 |
| Government of Canada Accessiblity Program | | - | 63,040 |
| Government of Canada Canada Day Grant | | - | 5,860 |
| Government of Canada Students Canada Summer Jobs | | 16,380 | 13,656 |
| | \$ | 282,445 | \$ 1,522,869 |

16. Cash Donations Received from Individuals and Organizations

| | 2020 | | 2019 |
|--|------|--------|--------------|
| Sussex Kiwanis Club | \$ | 4,145 | \$ 42,500 |
| Sussex Aktion Club | | - | 1,000 |
| Sussex Tennis Club | | - | 7,000 |
| Sussex Regional High School | | 225 | |
| Fundy Agricultural Services | | 450 | - |
| Canadian Mental Health Association | | 450 | - |
| Farm Credit Canada | | 20,500 | - |
| 626952 N.B. Ltd. | | - | 4,208 |
| Kings East Development Partnership | | - | 7,248 |
| Canadian Recreational Association-Green Jobs Program | | - | 3,989 |
| Sussex DBA | | 5,000 | 2,500 |
| Sussex Rotary Club | | 17,950 | 15,000 |
| | \$ | 48,720 | \$ 83,445 |

Year Ended December 31, 2020

17. Water and Sewerage Operating Fund Surplus

The Local Governance Act requires the Water and Sewerage Fund surplus or deficit amounts to be absorbed into one or more of three operating budgets, commencing with the second following year. The balance of the surplus at the end of the year consists of:

| | , | 2020 | 2019 |
|--------------|---|-------------|-------------|
| 2020 Surplus | | \$ 5,760 | \$ - |
| 2019 Surplus | | 875 | 875 |
| 2018 Surplus | | - | 1,096 |
| | | \$ 6,635 | \$ 1,971 |

Town of Sussex Notes to the Consolidated Financial Statements Year Endet December 31, 2020

18. Schedule of Tangibie Capital Assets

| | | | General Fund | 1 Fund | | | | | Water and | Water and Sewer Fund | | | | |
|--|------------|----------------------|--------------------------------------|--|-------------------------------|------------------------|-----------|----------------------|--|--|-------------------------------|--------------|---------------|------------|
| | Land | Land Improvements | Facilities | Engineering Structures | Machinery and Equipment | Fleet | Land | Land Improvements | Facilities | Engineering Structures | Machinery and Équipment | Fleet | 2020 Total | 2019 Total |
| Cost | | | | | | | | | | | | | | |
| Balance, beginning of year | \$ 777,204 | \$ 1,713,092 \$ | 6,502,476 | \$ 25,448,235 | \$ 803,514 \$ | \$ 4,304,477 \$ 15,438 | | • | , v | \$ 20,373,105 | \$ 431,268 | \$ 255,143 | 60,623,952 \$ | 57,474,464 |
| Add: | | | | | | | | | | | | | | |
| Net additions during the year | 17,117 | , | 114,722 | 1,045,213 | 31,670 | • | • | • | • | 86,250 | 27,679 | Ŧ | 1,322,651 | 3,283,763 |
| Less: | | | | | | | | | | | | | | |
| Disposals during the year | • | | \$ | 24,347 | · | 197,515 | • | • | • | | | | 221,862 | 134,275 |
| Balance, End of Year | 794,321 | 1,713,092 | 6,617,198 | 26,469,101 | 835,184 | 4,106,962 | 15,438 | | - | 20,459,355 | 458,947 | 255,143 | 61.724.741 | 60,623,952 |
| Accumulated Amortization | | | | | | | | | | | | | | |
| Balance, beginning of year | • | 545,134 | 2,863,107 | 14,000,397 | 575,622 | 2,429,186 | • | • | • | 7,984,961 | 300,863 | 195,342 | 28,894,612 | 27,622,619 |
| Add: | | | | | | | • | • | • | | | | | |
| Amortization during the year | • | 74,739 | 166,672 | 679,461 | 18,660 | 245,506 | , | • | • | 245,668 | 18,697 | 7,406 | 1,456,810 | 1,395,544 |
| Less: | | | | | | | | | | | | | | |
| Accumulated amortization on disposals during the yea | , G | £ | ł | 17,954 | ſ | 197,515 | · | • | ı | • | • | • | 215,470 | 123,551 |
| * Balance, End of Year | - | 619,873 | 3,029,779 | 14,661,904 | 594,282 | 2.477.177 | | | | 8,230,629 | 319,560 | 202,748 | 30, 135, 952 | 28,894,612 |
| Net Book Value of Tangible Capital Assets | \$ 794,321 | \$ 1,093,219 | s 3,587,419 : | \$ 11,807,197 | \$ 240,902 \$ | \$ 1,629,785 | \$ 15,438 | · · | | \$ 12,228,726 | \$ 139,387 | \$ 52,395 | 31,588,789 | 31,729,340 |
| Consists of: | | | | | | | | | | | | | | |
| General Fund Assets | S 794,321 | \$ 1,093,219 \$ | 3,587,419 | \$ 11,807,197 | \$ 240,902 \$ | \$ 1,629,785 | ł | • | • | • | , | ¥ | 19,152,843 | 19,135,552 |
| Water and Sewer Fund Assets | | | | ' | , | , | 15,438 | , | , | 12,228,726 | 139,387 | 52,395 | 12,435,946 | 12,593,788 |
| | \$ 794,321 | \$ 1,093,219 | 1,093,219 \$ 3,587,419 \$ 11,807,197 | s 11,807,197 | \$ 240,902 \$ | \$ 1,629,785 \$ 15,438 | | , | ŝ | s 12,228,726 | s 139,387 | \$ 52,395 \$ | 31,588,789 S | 31,729,340 |
| - | | Į. | | The second s | | | | | THE OWNER WATCHING THE PARTY OF | CONTRACT CONCERCING THE REAL PROPERTY OF | | | | 8. |

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Town of Sussex

Notes to the Consolidated Financial Statements

As at December 31, 2020

| Disclosures | |
|---------------|--|
| segmented | |
| schedule of S | |
| Ŀ. | |

| | General | Protective | Transportation | Environmental Health | Environmental Development | Recreation and Culture | Water and Sewer | 2020 Consolidated | 2019 Consolidated |
|--|-------------------|---------------|----------------|-------------------------|------------------------------|---------------------------|--------------------|----------------------|----------------------|
| Revenues | | | | | | | | | |
| Property Tax Warrant | \$ 568,960 | \$ 1,489,060 | \$ 1,727,485 | \$ 318,070 | \$ 325,120 | \$ 990,011 | י נו | \$ 5,418,706 | \$ 5,354,297 |
| Services Provided to Other Governments | | 427,101 | 47 575 | • | | | ι | 474,676 | 424,191 |
| Sale of Service, Fines and Other Fees | 25,011 | • | • | | I | 280,346 | ı | 305,357 | 411,287 |
| Community Funding and Equalization | 61,320 | 160,495 | 186,190 | 34,280 | 35,040 | 106,713 | 1 | 584,038 | 550,995 |
| Other Government Transfers | 35,999 | 94,210 | 276,155 | 20,125 | 41,500 | 109,528 | 29,537 | 607,054 | t |
| Water and Sewer User Fees | | 1 | | | • | F | 1,625,435 | 1,625,435 | 1,590,464 |
| Interest | 4,765 | 12,480 | 14,500 | 2,665 | 2,725 | 8,253 | 1 | 45,388 | 57,152 |
| Other | 43,600 | 114,110 | 246,797 | 24,375 | 24,910 | 21,874 | 116,853 | 592,519 | 2,683,532 |
| | 739,655 | 2,297,456 | 2,498,702 | 399,515 | 429,295 | 1,516,725 | 1,771,825 | 9,653,173 | 11,071,918 |
| Expenses | | | | | | | | | |
| Salaries and Benefits | 236,830 | 619,900 | 719,060 | 135,700 | 135,330 | 419,661 | 635,146 | 2,901,627 | 3,013,681 |
| Goods and Services | 424,690 | 1,111,468 | 1,403,847 | 237,420 | 242,670 | 738,968 | 476,141 | 4,635,204 | 5,518,699 |
| Amortization | 25,479 | 142,001 | 791,709 | , | 15,202 | 210,648 | 271,772 | 1,456,811 | 1,395,544 |
| Interest | ı | 16,368 | 15,800 | • | 1 | 15,000 | 7,334 | 54,502 | 55,386 |
| | 686,999 | 1,889,737 | 2,930,416 | 373,120 | 393,202 | 1,384,277 | 1,390,393 | 9,048,144 | 9,983,310 |
| Surplus (Deficit) for the Year | \$ 52,656 \$ 407, | \$ 407,719 \$ | \$ (431,714) | \$ 26,395 | \$ 36,093 | \$ 132,448 \$ | \$ 381,432 | \$ 605,029 \$ | \$ 1,088,608 |

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| Town of Sussex | Notes to the Consolidated Financial Statements | Year Ended December 31, 2020 |
|----------------|--|------------------------------|
| Town of | Notes to | Year Ended |

20. Reconciliation of Annual Surplus

| | General Operating Fund | General Capital Fund | Water and Sewerage Operating Fund | Water and Sewerage Capital Fund | General Operating Reserve Fund | General Capital Reserve Fund | Water and Sewerage Operating Reserve Fund | Water and Sewerage Capital Reserve Fund | Land Public Purpose Reserve | Library Capital Reserve | O'Connel Trust | NB Ranger's Trust | Total |
|--|---|----------------------------|--|--|---|---------------------------------------|--|--|--------------------------------------|-------------------------------|-------------------|-------------------------|---------|
| 2020 Amual surplus (deficit) (PSAB) | <u>\$. 1,630,262 \$ (1,296,432) \$ 497,593 \$ (271,772) \$ 4,362 \$ 14,016 \$</u> | s (1,296,432) (| s 497,593 | \$ (271,772) | s 4,362 | \$ 14,016 | \$ 807 \$ | \$ 24,389 \$ | S 754 9 | | \$ 13 | 371 \$ 13 \$ 576 \$ | 605,029 |
| Adjustments of annual surplus (deficit) for funding requirements | | | | | | | | | | | | | |

| Second previous year's surplus | 1,197 | | 1,096 | | • | | • | | • | , | ÷ | ÷ | 2,293 |
|---|-------------|-----------|-----------|---------|---|---------|---|---------|---|---|---|---|-----------|
| Transfers between funds | | , | ı | ı | ı | , | | ı | ı | | | • | |
| Water cost transfer | (287,000) | • | 287,000 | • | | | • | • | , | • | ı | ÷ | , |
| Office wages charged to Utility Fund | 224,000 | Ŧ | (224,000) | ۰ | ı | | ı | | | ı | • | • | t |
| Transfer to Reserve Funds from General Operating Fund | 6,400 | | | | | (6,400) | 4 | | • | • | | , | ı |
| Transfer to Reserve Funds from Water and Sewer Operating Fund | • | ı | (386,000) | • | , | , | 1 | 386,000 | τ | • | | | ı |
| Capital Expenditures from General Operating Fund | (1,208,722) | 1,208,722 | • | | , | , | | | | • | , | ۱ | ¢ |
| Capital from Water and Sewer Operating Fund | | • | (113,929) | 113,929 | | | | • | | , | , | , | , |
| Long term debt principal repayment | (360,000) | 360,000 | (56,000) | 56,000 | τ | • | , | · | , | | | | |
| Amortization expense | - | 1,185,039 | | 271,771 | | • | · | | | | | | 1,456,810 |
| Total adjustments to 2020 annual surplus (deficit) (PSAB) | (1,624,125) | 2,753,761 | (491,833) | 441.700 | | (6,400) | , | 386,000 | 1 | , | , | , | 1,459,103 |
| | | | | | | | | | | | | | |

2,064,132 807 \$ 410,389 \$ 754 \$ 371 \$ 13 \$ 676 \$ \$ 6,127 \$ 1,457,329 \$ 5,760 \$ 169,929 \$ 4,362 \$ 7,616 \$

2020 Annual fund surplus (deficit) (funding)

| | | | | | | | | | | | I |
|--|---|---|--|--|--|--|--|---|--|--------------------------------------|----------|
| Town of Sussex Notes to the Consolidated Financial Statements As at December 31, 2020 | | | | | | | | | | | |
| 21. Statement of Reserves | | | | | | | | | | | |
| | General Operating Reserve | General Capital Reserve | Library Capital Reserve | Water and Sewer Water and Sewer Operating Reserve Capital Reserve | wer Wate erve Capi | r and Sewer tal Reserve | Land for Public Purpose Reserve | - Public ose erve | 2020 Total | 2019 Total | |
| Assets | | | | | | | | | | | |
| Cash | \$ 337,626 | \$1,078,531 | \$ 28,692 | \$ 62, | 62,475 \$ | 2,273,862 | ь | 58,356 \$ | \$ 3,839,542 | \$ 3,415,243 | 243 |
| Accumulated Surplus | \$ 337,626 | \$ 1,078,531 | \$ 28,692 | \$ 62, | 62,475 \$ | 2,273,862 | s | 58,356 \$ | \$ 3,839,542 | \$ 3,415,243 | 243 |
| Revenue | | | | | | | | | | | |
| Transfers from Water and Sewer, General Operating Funds and Other | ، ب | \$ (6,400) | ، ج | \$ | 69 1 | 386,000 | 69 | 1 | \$ 379,600 | \$ 41, | 41,056 |
| Interest | 4,362 | 14,016 | 371 | | 807 | 24,389 | | 754 \$ | \$ 44,699 | 48, | 48,780 |
| Annual Surplus | \$ 4,362 | \$ 7,616 | \$ 371 | \$ | 807 \$ | 410,389 | s | 754 \$ | \$ 424,299 | \$ 89, | 89,836 |
| Reserve Funds | | | | | | | | | | | |
| The General Operating Reserve Fund and the Water and Sewerage Operating Reserve Fund are in compliance with the requirement that they shall not exceed 5% of the total expenditure that was budgeted for the previous fiscal year. | erating Reserve | Fund are in co | mpliance wit | h the requireme | nt that they | r shail not exc | ced 5% o | f the total e | xpenditure th | lat was | |
| The current year reserve fund transfers were approved by a motion of Council on December 21, 2020 that stated "It was moved by Councillor Ryan, seconded by Councillor Armitage that Council approve that the Town Treasurer be authorized to transfer the 2020 budgeted amount from the General Capital Reserve Fund in the amount of \$6,400 to the General Operating Fund to be used for capital purchases; That the Town Treasurer be authorized to transfer the 2020 budgeted amount from the Utility Operating Fund to the Utility Capital Reserve Fund in the amount of \$6,400 to the General Operating Fund to be used for capital purchases; That the Town Treasurer be authorized to transfer the 2020 budgeted amount from the Utility Operating Fund to the Utility Capital Reserve Fund in the amount of \$36,000 and that the Town Treasurer be authorized to transfer the Utility Operating Fund to the Utility Capital Reserve Fund in the amount of \$36,000 and that the Town Treasurer be authorized to transfer the Utility Operating Fund to the Utility Capital Reserve Fund. | ouncil on Decen lount from the G pudgeted amoul -und to the Utilit | nber 21, 2020 i seneral Capital nt from the Utili y Capital Rese | that stated "I Reserve Fur ity Operating rve Fund." | t was moved by rd in the amoun Fund to the Util | Councillor t of \$6,400 lity Capital | Ryan, secon to the Gener Reserve Fun | ded by Cou al Operatir d in the am | uncillor Arm ng Fund to I nount of \$3(| nitage that Co be used for c 6,000 and the | ouncil appr apital at the Towr | е О с |
| I hereby certify that the above are true and exact copies of resolutions adopted at a meeting of Council on the above dates | dopted at a mee | sting of Counci | l on the abov | re dates. | | | | | | | |
| Paul I. Maguire, Glerk Town of Sussex | Date | rred 2 | 6 20 | (7) | | | MUNICIPAL SEAL | AL SEAL | | | |

Town of Sussex

Notes to the Consolidated Financial Statements Year Ended December 31, 2020

22. Operating Budget to PSA Budget

| | Operado | Operating Budget General | Operating Budget Water and Sewer | Amortization TCA | Controlled Entities | Other | _ | Transfers | Total |
|---|---------|-----------------------------|-------------------------------------|-------------------|------------------------|-------|--------------------|-------------|-------------|
| Revenue | | | | | | | | | |
| Property Tax Warrant | 69 | 5,418,706 | י עס | 97 1 99 | | ÷ | 69 1 | 69 1 | 5,418,706 |
| Services provided to other Governments | | 471,985 | • | • | · | | | | 471,985 |
| Sale of Services | | 352,500 | 1,518,204 | | | | | • | 1,870,704 |
| Other Revenue from Own Sources | | 85,750 | 11,000 | | • | | | | 96,750 |
| Community funding and equalization grant (Unconditional Grant) | | 572,827 | 1 | , | • | | • | | 572,827 |
| Payment in Lieu of Taxes | | 807 | | • | ĩ | | • | • | 807 |
| Other Transfers | | 375,500 | 31,000 | r | • | | | (231,500) | 175,000 |
| Water Supply for Fire Protection | | ı | 147,000 | | * | | | (147,000) | • |
| Interest | | • | | * | • | | • | • | I |
| Surplus/deficit of second previous year | | 1,197 | 1,096 | 2 | * | | • | (2,293) | 1 |
| | | 7,279,272 | 1,708,300 | 3 | * | | F | (380,793) | 8,606,779 |
| Expenditures | | | | | | | | | |
| Ceneral Conversions | | 700 000 | | 0E 470 | | | 1 | | 814 720 |
| General Government dervices Derfordeten Sominon | | 007'80/ | • | 614°C7 | • | | • | | 007't-0 |
| | | 2, 136,016 | • | | • | | | (000,741) | 2, 121, 213 |
| I ransportation Services | | 1,676,800 | • | 791,709 | • | | • | • | 2,468,509 |
| Environmental Health Services | | 454,600 | E | r | | | • | , | 454,600 |
| Environmental Development Services | | 408,200 | • | 15,202 | r | | • | , | 423,402 |
| Recreational and Cultural Services | | 1,242,850 | • | 210,648 | 2 | | • | • | 1,453,498 |
| Fiscal Services | | 574,751 | 230,500 | | . 1 | | • | | 805,251 |
| - Long term debt repayments | | 1 | • | * | r | | · | (416,000) | (416,000) |
| - Interest | | • | | • | | | | (180,050) | (180,050) |
| Transfer General Operating to General Capital Fund | | 1 | 1 | • | 5 | | , | (55,000) | (55,000) |
| Transfer General Operating Fund to General Reserve Fund | | • | ſ | t | | | , | (200) | (200) |
| - Transfer Water and Sewer Operating Fund to Water and Sewer Capital Fund | | ' | | | , | | ٠ | (25,000) | (25,000) |
| Transfer Water and Sewer Operating Fund to Water and Sewer Reserve Fund | | • | | • | ' | | ľ | (36,000) | (36,000) |
| Water | | ı | 654,100 | 106,248 | • | | | (112,000) | 648,348 |
| Sewerage Collection and Disposal | | · | 823,700 | 165,523 | | | | (112,000) | 877,223 |
| | | 7,279,273 | 1,708,300 | 1,456,810 | - | | - | (1,083,250) | 9,361,133 |
| Surplus (Deficit) | ф | (E) | ، ب | \$ (1,456,810) \$ | | в | ርን ነ | 702,457 \$ | (754,354) |
| | | | | | | | | | |

8

Year Ended December 31, 2020

23. Revenue and Expenditure Support

| | <u>GENERAL</u> | | |
|--|---|---|--|
| | 2020 BUDGET | 2020 ACTUAL | 2019 ACTUAL |
| REVENUE | | | |
| WARRANT OF ASSESSMENT COMMUNITY FUNDING AND EQUILIZATION GRANT CONDITIONAL GRANT SALE OF SERVICES SERVICES PROVIDED TO OTHER GOVERNMENTS OTHER REVENUE FROM OWN SOURCES OTHER TRANSFERS PAYMENT IN LIEU OF TAXES SURPLUS FROM SECOND PREVIOUS YEAR | \$ 5,418,706 572,827 372,500 471,985 65,750 375,500 807 1,197 7,279,272 | \$ 5,418,706 584,038 577,517 305,357 474,676 135,284 571,071 807 1,197 8,068,653 | \$5,354,297 550,995 2,139,194 411,287 424,191 127,588 566,209 - 909 9,574,670 |
| EXPENDITURES | | | |
| GENERAL GOVERNMENT SERVICES PROTECTIVE SERVICES TRANSPORTATION SERVICES ENVIRONMENTAL HEALTH SERVICES ENVIRONMENTAL DEVELOPMENT SERVICES RECREATION AND CULTURAL SERVICES FISCAL SERVICES | 789,260 2,132,812 1,676,800 454,600 408,200 1,242,850 574,750 7,279,272 | 598,577 2,406,508 1,607,906 422,615 286,477 1,114,175 1,626,268 8,062,526 | 666,738 2,070,994 2,733,255 402,853 357,311 1,148,658 2,193,776 9,573,585 |
| SURPLUS FOR THE YEAR | \$ | \$ 6,127 | \$ 1,085 |

Year Ended December 31, 2020

| | B | 2020 UDGET | A | 2020 CTUAL | 2019 ACTUAL |
|---|----|---|----|---|---|
| SALE OF SERVICES | | | | | |
| SKATING RINK AND ARENA BALLFIELD RENTALS GOLDEN JUBILEE HALL SUSSEX MUSEUM AND GALLERY SUSSEX TOURISM AND INTERPRETIVE CENTRE RECREATIONAL PROGRAMS PARKS, FIELDS AND SPECIAL EVENTS RENTAL - COMMERCIAL | \$ | 309,000 4,500 6,000 8,000 1,500 13,500 10,000 20,000 | \$ | 261,618 1,652 5,689 9,352 1,328 707 - 25,011 | \$ 327,762 5,774 7,294 9,984 1,679 14,562 11,528 32,704 |
| | \$ | 372,500 | \$ | 305,357 | \$ 411,287 |
| SERVICES PROVIDED TO OTHER GOVERNMENTS FIRE ROADS AND STREETS | \$ | 427,565 44,420 471,985 | \$ | 427,101 47,575 474,676 | \$ 374,586 49,605 424,191 |
| OTHER REVENUE FROM OWN SOURCES | | | | | |
| LICENCES AND PERMITS RETURN ON INVESTMENTS LIBRARY SHOW CENTRE OTHER | \$ | 13,250 15,000 2,500 11,000 24,000 65,750 | \$ | 15,222 11,574 1,187 11,901 95,400 135,284 | \$ 12,366 62,664 1,978 11,901 38,679 127,588 |
| OTHER TRANSFERS | | | | | |
| TRANSFER FROM RESERVE FUND - OPERATING RESERVE FUND - CAPITAL RESERVE FUND DONATIONS HST REBATE TRANSFER FROM UTILITY FUND | \$ | 100 6,400 - 145,000 224,000 | \$ | 6,400 28,220 312,451 224,000 | \$ 6,400 71,989 267,820 220,000 |
| | \$ | 375,500 | \$ | 571,071 | \$ 566,209 |

Year Ended December 31, 2020

,

| | E | 2020 SUDGET | A | 2020 CTUAL | 2019 ACTUAL |
|--|----|---|----|---|--|
| GENERAL GOVERNMENT SERVICES | | | | | |
| LEGISLATIVE | \$ | 120,800 | \$ | 86,631 | \$ 97,607 |
| ADMINISTRATIVE | | | | | |
| GENERAL ADMINISTRATION CHIEF ADMINISTRATION OFFICER BUILDING LESS: TRANSFER TO FIRE LESS: TRANSFER TO WORKS SOLICITOR | | 315,800 145,400 156,300 (68,900) (43,700) 8,500 513,400 | | 233,920 144,025 110,826 (68,900) (43,700) 3,813 379,984 | 225,858 141,429 154,392 (67,200) (43,400) <u>6,658</u> 417,737 |
| FINANCIAL MANAGEMENT | | | | | |
| EXTERNAL AUDIT | | 12,500 | | 12,500 | 12,500 |
| <u>OTHER</u> | | | | | |
| CONVENTIONS AND DELEGATIONS PUBLIC LIABILITY INSURANCE OTHER ADVERTISING | | 8,700 7,500 109,360 17,000 142,560 | | 8,244 106,778 4,440 119,462 | 3,505 7,390 104,916 23,083 138,894 |
| | \$ | 789,260 | \$ | 598,577 | \$ 666,738 |

Year Ended December 31, 2020

| | 2020 BUDGET | 2020 ACTUAL | 2019 ACTUAL | |
|---------------------------------|----------------|----------------|-----------------|--|
| PROTECTIVE SERVICES | | | | |
| POLICE | | | | |
| POLICE PROTECTION-RCMP CONTRACT | \$ 1,073,912 | \$ 1,073,912 | \$ 1,038,087 | |
| <u>FIRE</u> | | | | |
| FIRE PROTECTION | 773,800 | 773,272 | 726,181 | |
| WATER COST TRANSFER | 147,000 | 287,000 | 145,000 | |
| | 920,800 | 1,060,272 | 871,181 | |
| EMERGENCY MEASURES | 26,000 | 165,768 | 62,136 | |
| OTHER | | | | |
| BUILDING INSPECTION | 58,500 | 69,346 | 51,766 | |
| ANIMAL CONTROL | 33,700 | 24,081 | 32,019 | |
| CROSSWALK GUARD | 10,600 | 7,392 | 9,891 | |
| OTHER | 3,300 | 1,464 | 1,727 | |
| PEST CONTROL | <u> </u> | 4,273 | 4,187 99,590 | |
| | 112,100 | | | |
| | \$ 2,132,812 | \$ 2,406,508 | \$ 2,070,994 | |
| | | | | |
| TRANSPORTATION SERVICES | | | | |
| ROAD AND STREETS | \$ 1,192,600 | \$ 1,158,789 | \$ 2,213,154 | |
| STREET LIGHTING | 198,000 | 184,715 | 197,979 | |
| TRAFFIC SERVICES | | | | |
| STREET MAINTENANCE | 277,100 | 256,097 | 314,807 | |
| RAILWAY CROSSING SIGNAL | 6,100 | 5,328 | 4,647 | |
| | 283,200 | 261,425 | 319,454 | |
| <u>OTHER</u> | | | | |
| LIABILITY INSURANCE | 3,000 | 2,977 | 2,668 | |
| | \$ 1,676,800 | \$ 1,607,906 | \$ 2,733,255 | |

Year Ended December 31, 2020

| 23. Revenue and Expenditure Support (continued) |) 2020 BUDGET | | | | 2019 ACTUAL | |
|---|---------------------|---|----|---|----------------|--|
| ENVIRONMENTAL HEALTH SERVICES | | | | | | |
| GARBAGE AND WASTE DISPOSAL | \$ | 454,600 | \$ | 422,615 | \$ | 402,853 |
| ENVIRONMENTAL DEVELOPMENT SERVICES | | | | | | |
| GENERAL LAND ASSEMBLY BEAUTIFICATION AND LAND REHABILITATION COMMUNITY DEVELOPMENT DEVELOPMENT INCENTIVE TREE REMOVAL AND PLANTING INDUSTRIAL PARKS AND COMMISSIONS SUSSEX TOURISM AND INTERPRETIVE CENTRE TOURISM PUBLIC RECEPTIONS WEB SITE PROGRAM DECORATIVE LIGHTING BUSINESS CENTRE LIABILITY INSURANCE | \$ | 36,000 113,900 46,000 53,400 6,000 7,300 70,600 18,400 4,000 12,000 29,400 9,800 1,400 408,200 | \$ | 6,020 102,350 47,572 22,497 8,999 28,568 2,533 - 14,554 40,439 11,571 1,374 286,477 | \$ | 24,982 65,714 109,657 35,388 3,634 - 60,033 4,130 - 13,686 31,891 6,964 1,232 357,311 |
| RECREATIONAL AND CULTURAL SERVICES | | | - | | | |
| ADMINISTRATION SWIMMING POOLS 8TH HUSSARS SPORTS CENTRE PARKS AND PLAYGROUNDS GOLDEN JUBILEE HALL TENNIS BUILDING SUSSEX MUSEUM AND ART GALLERY REGIONAL LIBRARY COMMUNITY SERVICES | \$ | 48,500 103,900 420,500 315,400 19,700 5,200 19,800 60,900 248,950 | \$ | 31,134 103,855 393,122 289,420 17,706 43,321 17,629 57,633 160,355 | \$ | 36,124 101,255 389,108 322,442 16,008 3,439 16,402 54,516 209,364 1,148,658 |
| | \$ | 1,242,850 | \$ | 1,114,175 | | 1,140,000 |
| FISCAL SERVICES DEBT CHARGES - INTEREST | \$ | 109,550 | \$ | 47,168 | \$ | 46,425 |
| - PRINCIPAL - DEBENTURE DISCOUNT - BANK SERVICE CHARGES ADJUSTMENT FOR PAYMENT IN LIEU OF TAXES TRANSFER TO RESERVE FUND TRANSFER TO GENERAL CAPITAL EXPENDITURES | | 388,000 14,000 8,000 - 200 55,000 | | 360,000 7,339 3,039 - - 1,208,722 | | 345,000 2,856 3,472 52 - 1,795,971 |
| | \$ | 574,750 | \$ | 1,626,268 | \$ | 2,193,776 |
| | | | | | | . , |

Year Ended December 31, 2020

| WATER AND SEWER | | | | | | | |
|---|----------------|--|----------------|---|----------------|--|--|
| | 2020 BUDGET | | 2020 ACTUAL | | 2019 ACTUAL | | |
| REVENUE | | | | | | | |
| SALE OF SERVICES OTHER REVENUE FROM OWN SOURCES HST REBATE SURPLUS FROM SECOND PREVIOUS YEAR CONDITIONAL GRANTS TRANSFER FROM RESERVE FUND | \$ | 1,518,204 158,000 30,000 1,096 - 1,000 1,708,300 | \$ | 1,625,435 344,986 57,771 1,096 29,537 - 2,058,825 | \$ | 1,590,464 164,982 45,143 1,316 - - 1,801,905 | |
| EXPENDITURES | | | | | | | |
| WATER SUPPLY SEWERAGE COLLECTION AND DISPOSAL FISCAL SERVICES | | 654,100 823,700 230,500 1,708,300 | | 633,697 798,880 620,488 2,053,065 | | 617,216 726,011 457,803 1,801,030 | |
| SURPLUS FOR THE YEAR | \$ | | \$ | 5,760 | \$ | 875 | |

Year Ended December 31, 2020

| | 2020 BUDGET | | 2020 ACTUAL | | 2019 ACTUAL | |
|--|----------------|--|----------------|--|----------------|--|
| <u>SALE OF SERVICES</u> WATER AND SEWER RATES VILLAGE OF SUSSEX CORNER | \$ | 1,210,508 | \$ | 1,198,074 | \$ | 1,176,204 |
| CONNECTION FEES SERVICE CHARGES | | 190,696 - 117,000 | | 190,696 - 236,665 | | 184,945 - 229,315 |
| | \$ | 1,518,204 | \$ | 1,625,435 | \$ | 1,590,464 |
| OTHER REVENUE FROM OWN SOURCES | | | | | | |
| INTEREST ON INVESTMENTS INTEREST ON ACCOUNTS OTHER WATER SUPPLY FOR FIRE PROTECTION | \$ | 500 10,500 | \$ | - 21,906 36,080 | \$ | 19,982 |
| WATER OUT ET FORTIRE FROTEGTION | <u> </u> | 147,000 | | 287,000 | | 145,000 |
| WATER SUPPLY | \$ | 158,000 | \$ | 344,986 | \$ | 164,982 |
| ADMINISTRATION AND GENERAL TRANSMISSION AND DISTRIBUTION POWER AND PUMPING BILLING AND COLLECTION OTHER | \$ | 121,000 315,300 58,300 118,500 41,000 | \$ | 114,717 323,876 51,170 115,458 28,476 | \$ | 108,630 306,727 52,021 119,294 30,544 |
| | \$ | 654,100 | \$ | 633,697 | _\$ | 617,216 |
| SEWER COLLECTION AND DISPOSAL | | | | | | |
| ADMINISTRATION AND GENERAL SEWERAGE COLLECTION SYSTEM SEWERAGE LIFT STATION SEWERAGE TREATMENT AND DISPOSAL BILLING AND COLLECTION OTHER | \$ | 99,200 200,500 96,100 304,500 119,500 3,900 | \$ | 89,674 196,240 89,373 304,439 115,458 3,696 | \$ | 96,438 156,222 81,047 262,572 119,293 10,439 |
| | \$ | 823,700 | \$ | 798,880 | \$ | 726,011 |
| FISCAL SERVICES | | | | | | |
| BAD DEBT INTEREST DEBT CHARGES DEBENTURE DISCOUNTS DISCOUNTS BANK SERVICE CHARGE CAPITAL EXPENDITURES FROM OPERATING FUND TRANSFER TO RESERVE | \$ | 5,000 36,500 62,000 3,000 53,000 10,000 25,000 36,000 | \$ | 7,334 56,000 278 46,016 10,931 113,929 386,000 | \$ | 8,961 54,000 - 45,471 9,271 304,100 36,000 |
| | \$ | 230,500 | \$ | 620,488 | \$ | 457,803 |